

The Mid-South Miracle: Implementing Structured Lung Cancer Care Delivery in a High-Risk Population

Ray U. Osarogiagbon, MBBS FACP

Chief Scientist, Baptist Memorial Health Care Corporation

Director, Multidisciplinary Thoracic Oncology Program

Baptist Cancer Center, Memphis, TN.



Get Better.

DECLARATIONS

Chair:	Board of Directors, Hope Foundation for Cancer Research (SWOG)
Co-chair:	IASLC N-Staging Sub-Committee, IASLC Prognostic Factors Subcommittee; SWOG Early Lung Cancer Sub-Committee
Consultant:	American Cancer Society, AstraZeneca, Genentech/Roche, National Cancer Institute
Member:	Fleischner Society
Patents:	Lymph node specimen collection kit, Method for lymph node analysis
Scientific Advisory Board:	National Cancer Institute, Druckenmiller Center for Lung Cancer Research, MSKCC; GO2 Foundation; Lung Cancer Foundation of America; LUNGevity Foundation; University of Pennsylvania Telehealth Research Center of Excellence (TRACE); Dartmouth Health Center of Biomedical Research Excellence (COBRE); Fred Hutch Cancer Center, Hutchinson Institute for Cancer Outcomes Research (HICOR); AstraZeneca US Lung Ambition Advisory Council; Median Technologies, Nice, France.
Speaker:	Medscape, Tryptych Healthcare Partners
Steering Committee:	National Lung Cancer Round Table, NCI Cancer Prevention Steering Committee, Genentech Inc SKYSCRAPER-15 (G045006).
Stock:	Eli Lilly, Gilead Sciences, Pfizer, Bridge Bio

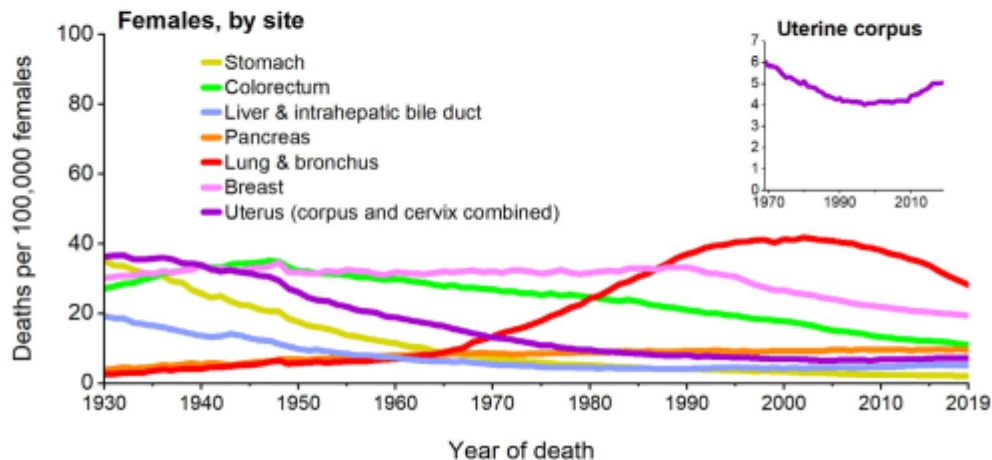
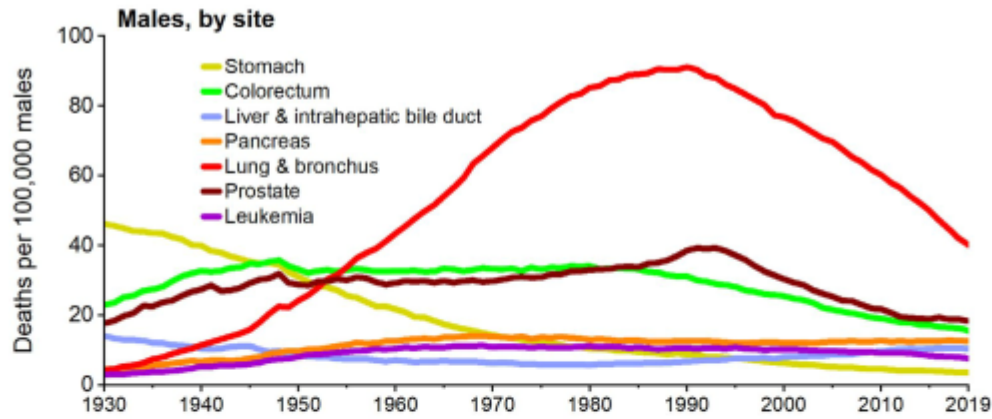


Take-Home Messages

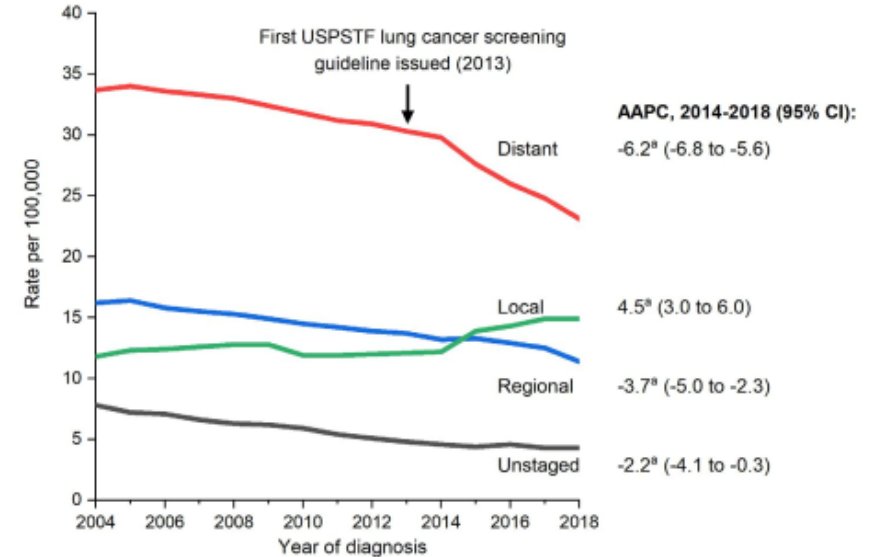
- Lung Nodule Programs provide a robust, complementary, epidemiologically sound pathway to early lung cancer detection.
 - Provides access to early detection to a non-overlapping, high-risk population.
 - Concurrent deployment alleviates looming disparities inadvertently induced by LDCT.
 - Can be implemented even when LDCT unavailable.
- Multidisciplinary decision-making saves lives, synthesizes decision-making.
- Close attention to surgical quality a vital component for population impact.
- Program-based care creates the shortest pathway to population-level lung cancer outcomes improvement.
- ***The best treatment is a clinical trial;*** build clinical trials infrastructure where the population is.



The Good News: Evolving US Lung Cancer Statistics



Cancer Statistics, 2022



Percent localized stage: 17% → 20% → 28%

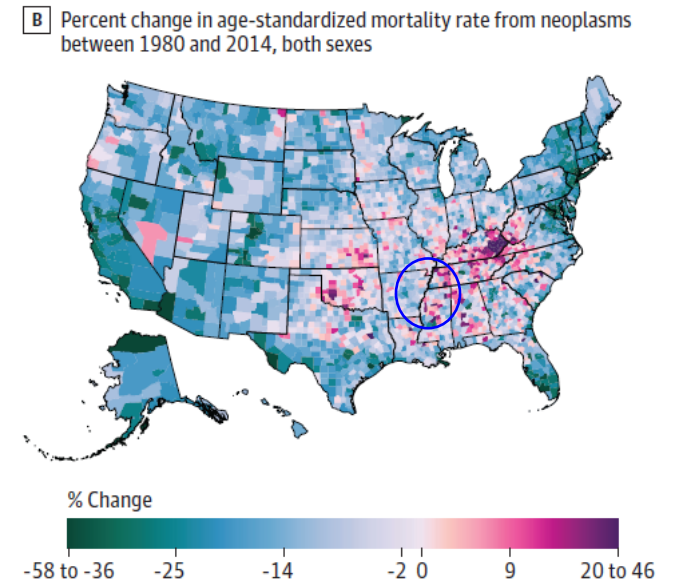
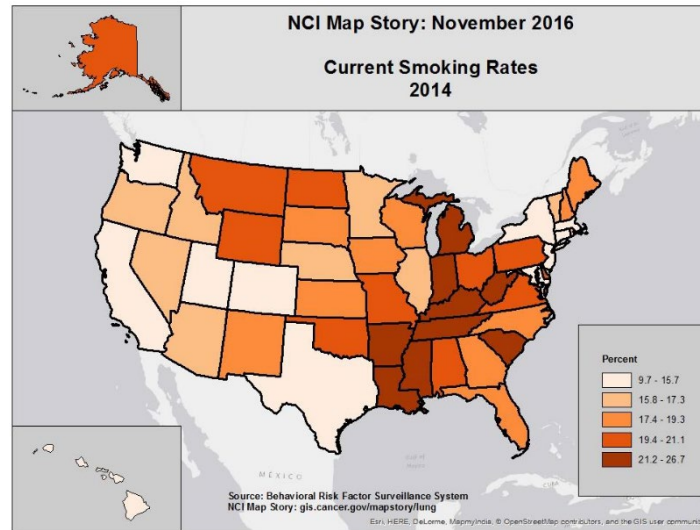
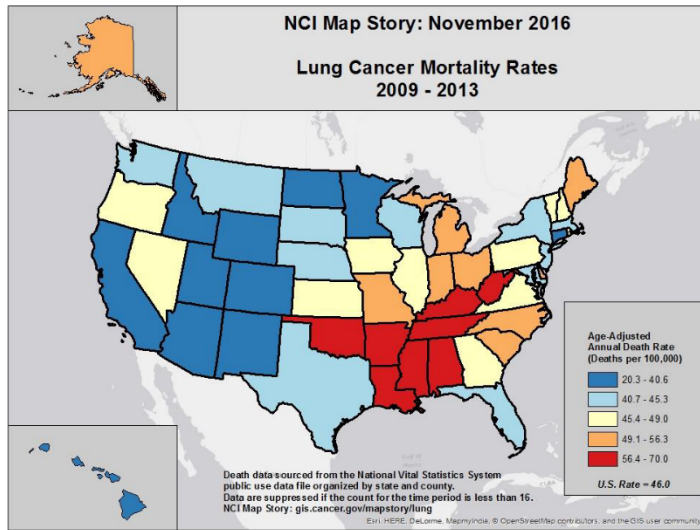
All stages, 3-yr survival: 21% → 31%^b

Siegel RL, Miller KD, Fuchs HE, Jemal A. Cancer statistics, 2022. CA Cancer J Clin. 2022 PMID: 35020204.



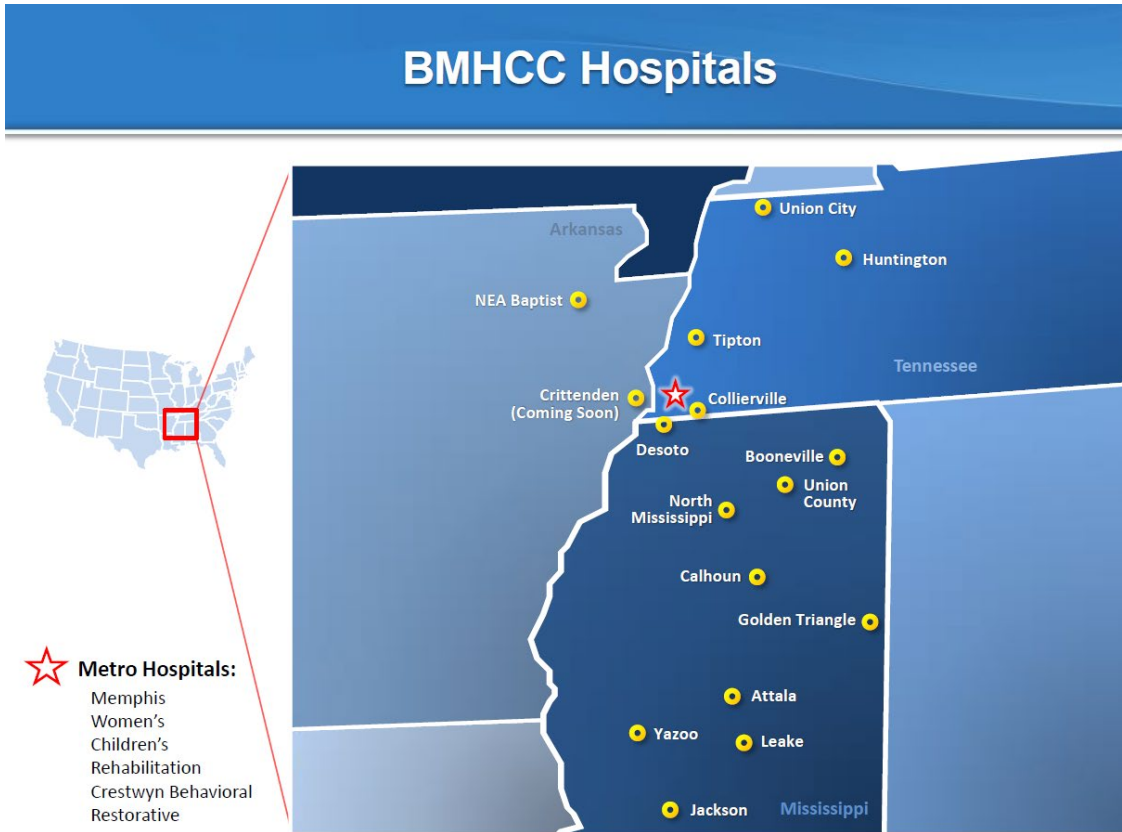
Get Better.

Epidemiology of Lung Cancer in the US: A Tale of Geographic Disparity



Trends and Patterns of Disparity in Cancer Mortality Among US Counties. Mokdad AH et al, JAMA.2017; 317(4):388-406.

If BMHCC was a state....

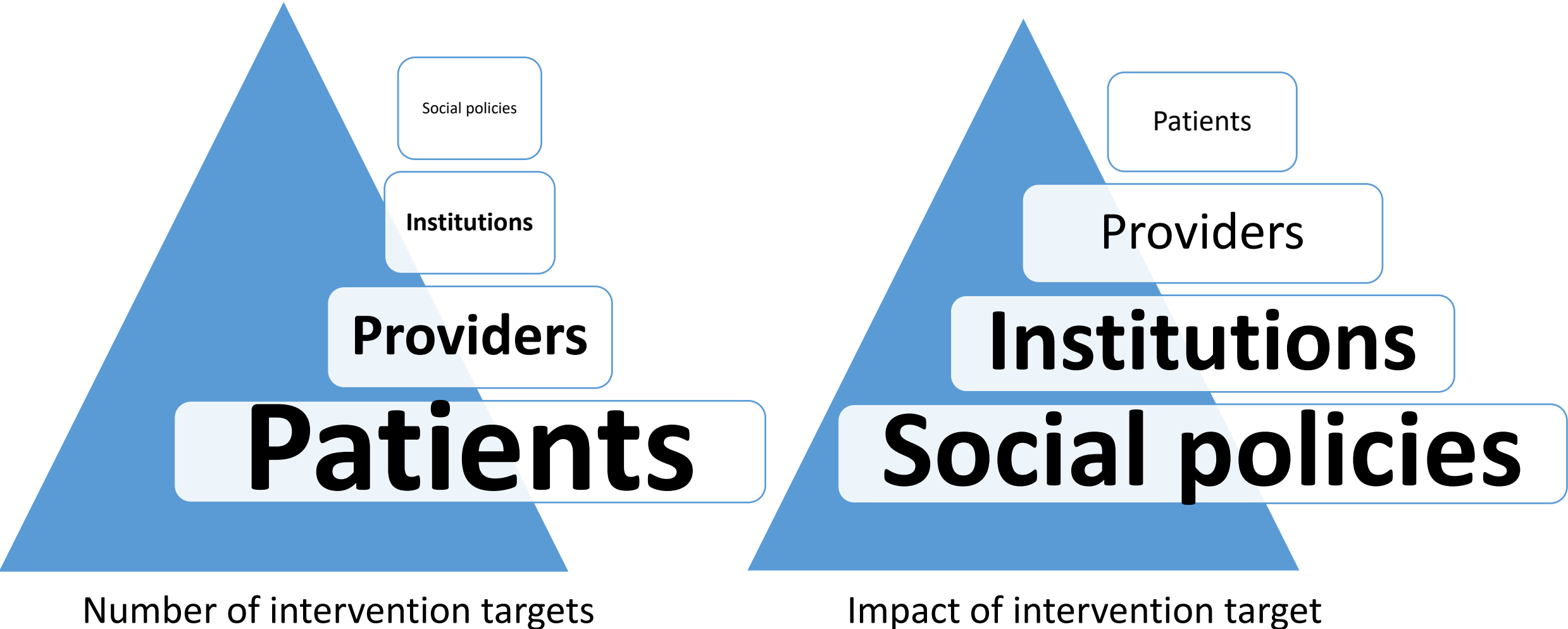


	State	Estimated new lung cancer cases, 2020 ¹	NCI-Designated Cancer Center?
37	Nebraska	1270	1
38	New Hampshire	1220	1
	BMHCC	1200 - 1300	0
39	New Mexico	1040	1
40	Idaho	990	0
41	Rhode Island	920	0
42	Delaware	890	0
43	Hawaii	870	1
44	Montana	770	0
45	Utah	730	1
46	South Dakota	590	0
47	Vermont	570	0
48	North Dakota	460	0
49	Alaska	400	0
50	Wyoming	320	0
	DC	300	1

¹ Siegel RL, Miller KD, Jemal A. Cancer Statistics, 2020. CA Cancer J Clin 2020;70:7-30.



Inverse proportionality between number of targets and intervention leverage

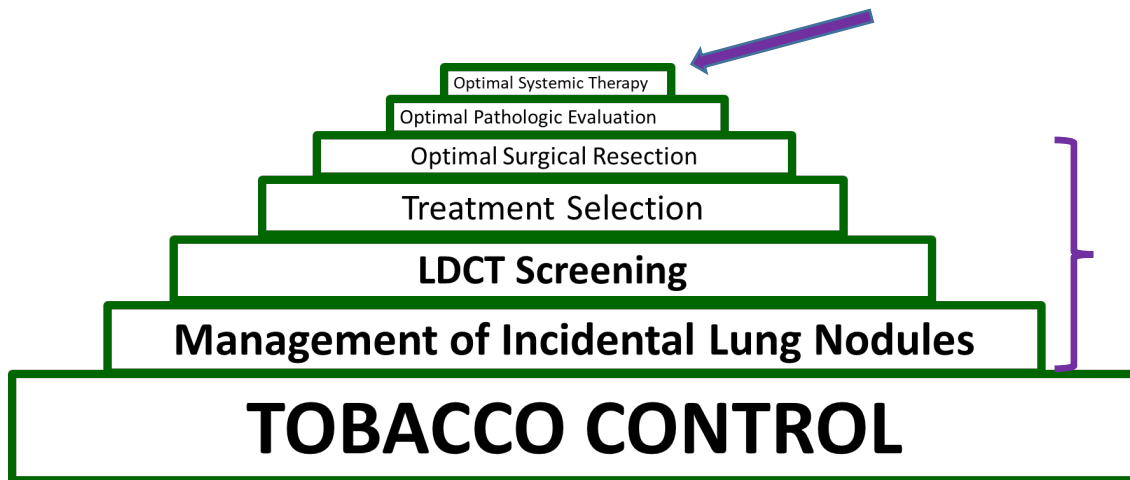


Implementing The Mid-South Miracle:

Goal: Reduce Lung Cancer Mortality >25% Over 10 Years

Objectives: sustained, rigorous implementation of seven specific clinical programs

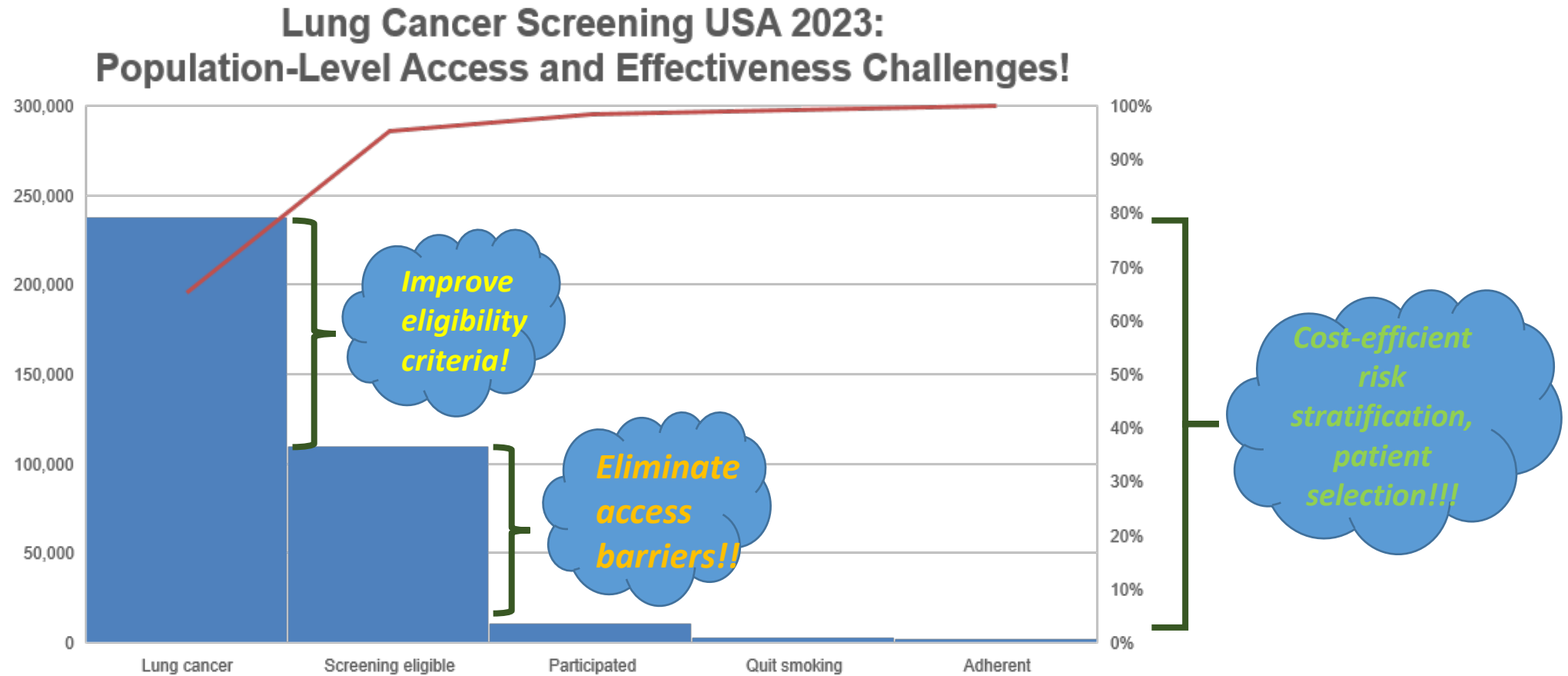
The Population Impact Pyramid



A Three-Tiered Approach



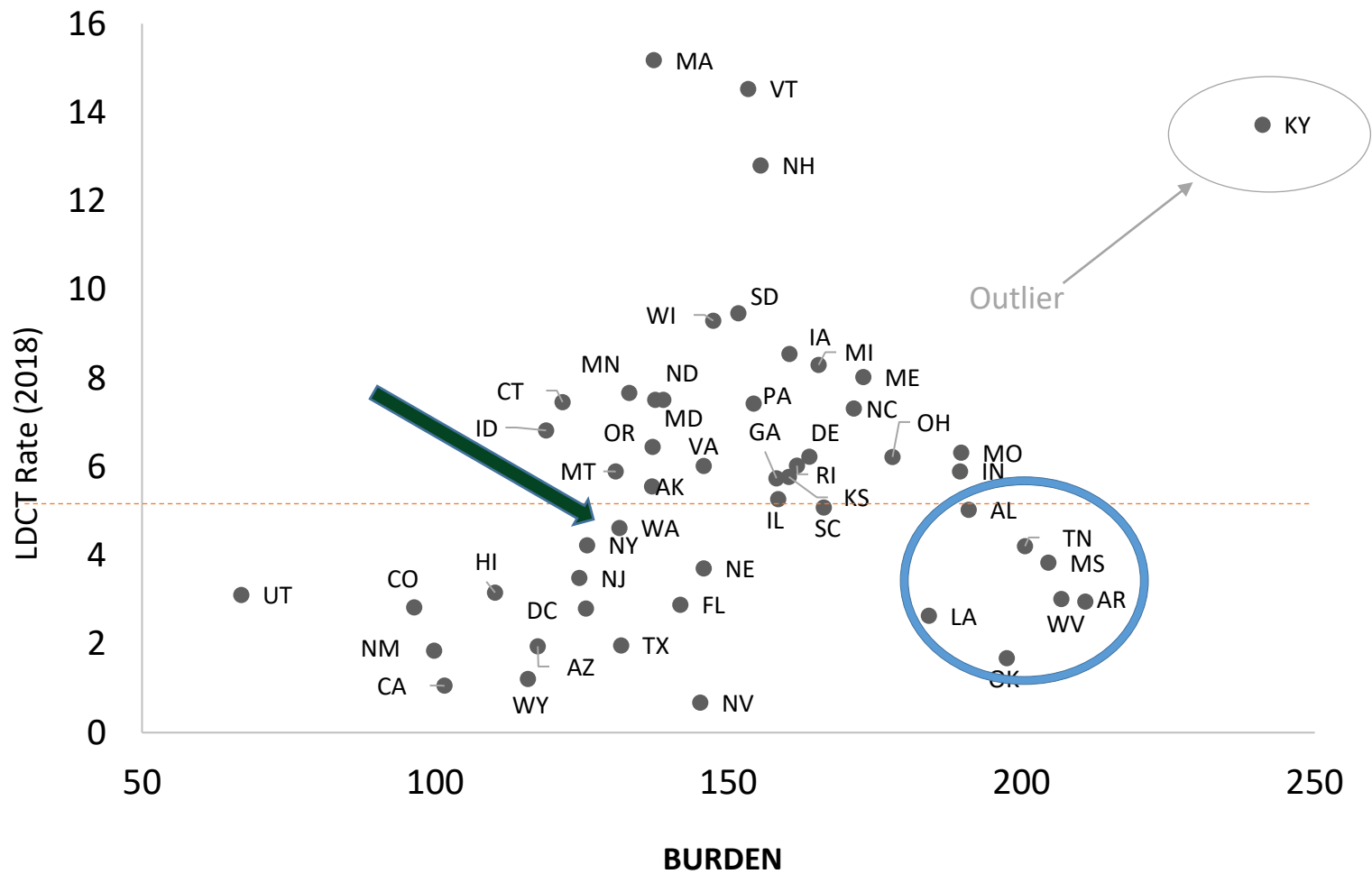
Lung Cancer Screening Saves Lives! But...



Osarogiagbon, Yang, Sequist. ASCO Educational Book 2023



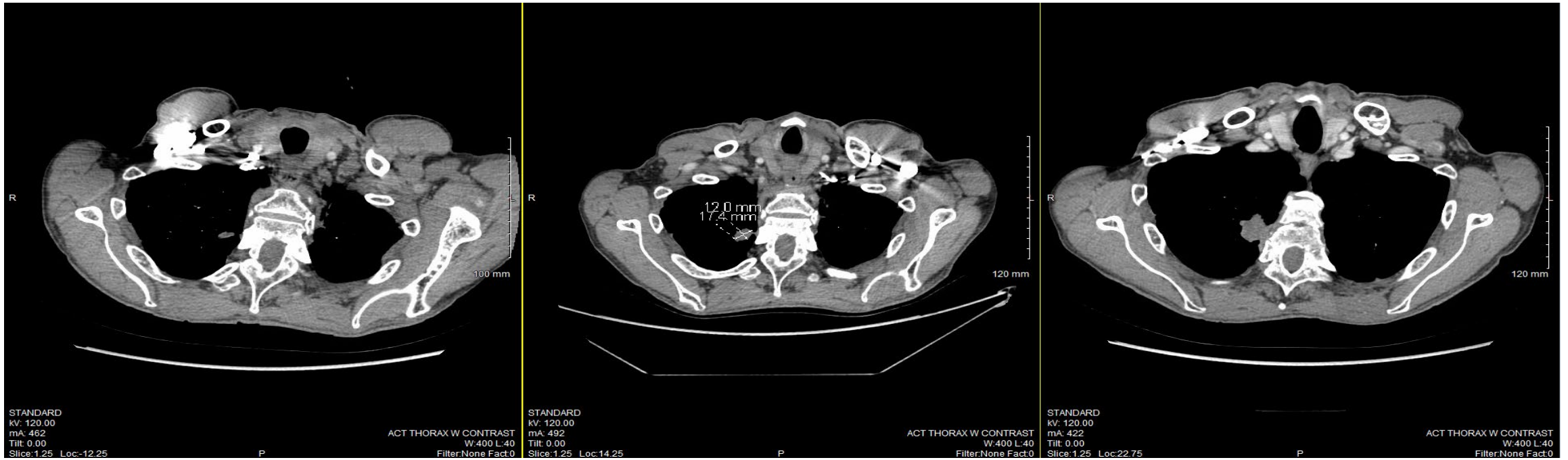
Get Better.



Lung Cancer Mortality Rate Per 100,000 Adults 55-80 years (2013-2017)

Fedewa SA, et al. J Natl Cancer Inst. 2020. PMID: 33176362.

Avoid this... save lives!



February, 2020

June, 2020

April, 2021



Guideline-Concordant Management of Incidentally Detected Lung Nodules^{1,2}

- Pros:

- Starts from the point of detection of potentially malignant lung lesion
- LDCT eligibility criteria less relevant
- Bypasses LDCT implementation barriers
- Leverages existing clinical material, infrastructure
- Expands the reach of early detection to hard-to-reach populations
- Alleviates a medico-legal quandry

- Cons:

- Requires some infrastructure for identifying, tracking, oversight
- Optimally requires transparent, interdisciplinary decision-making

¹Gould MK, Donington J, Lynch WR, et al. ACCP evidence-based clinical practice guidelines. Chest. 2013 PMID: 23649456,

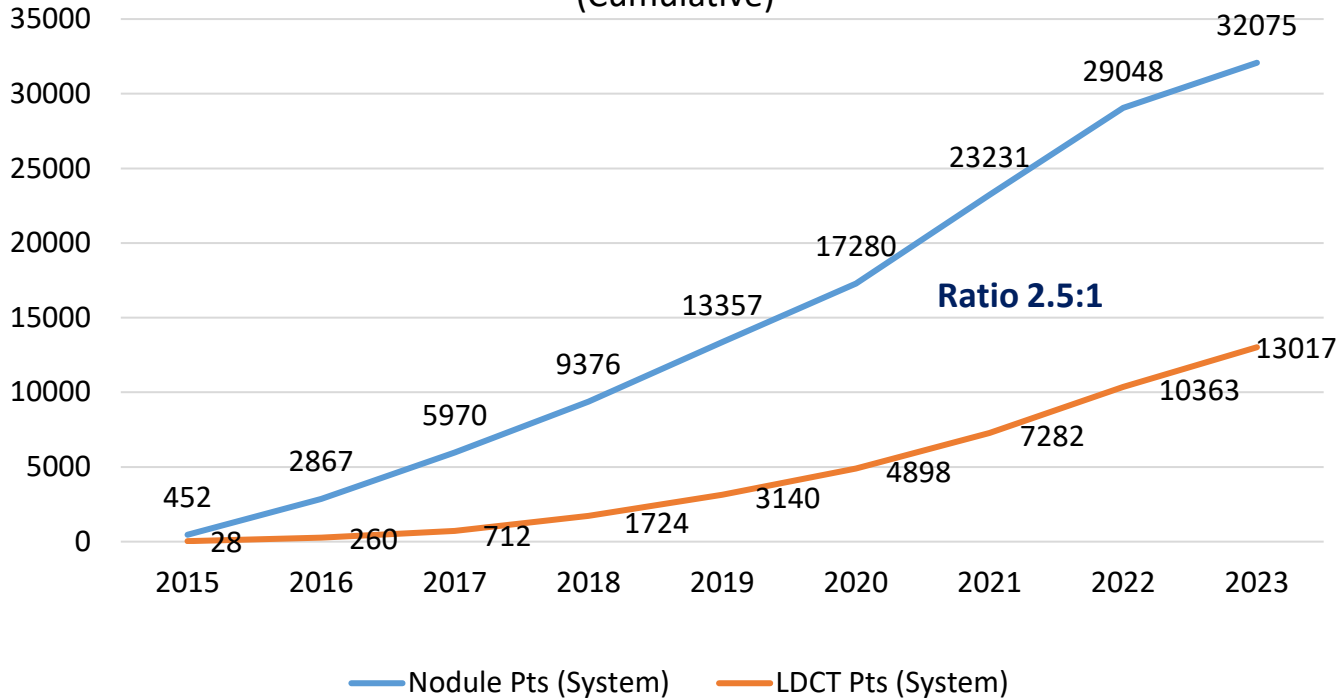
²MacMahon H, Naidich DP, Goo JM, et al. From the Fleischner Society 2017. Radiology. 2017 PMID: 28240562.



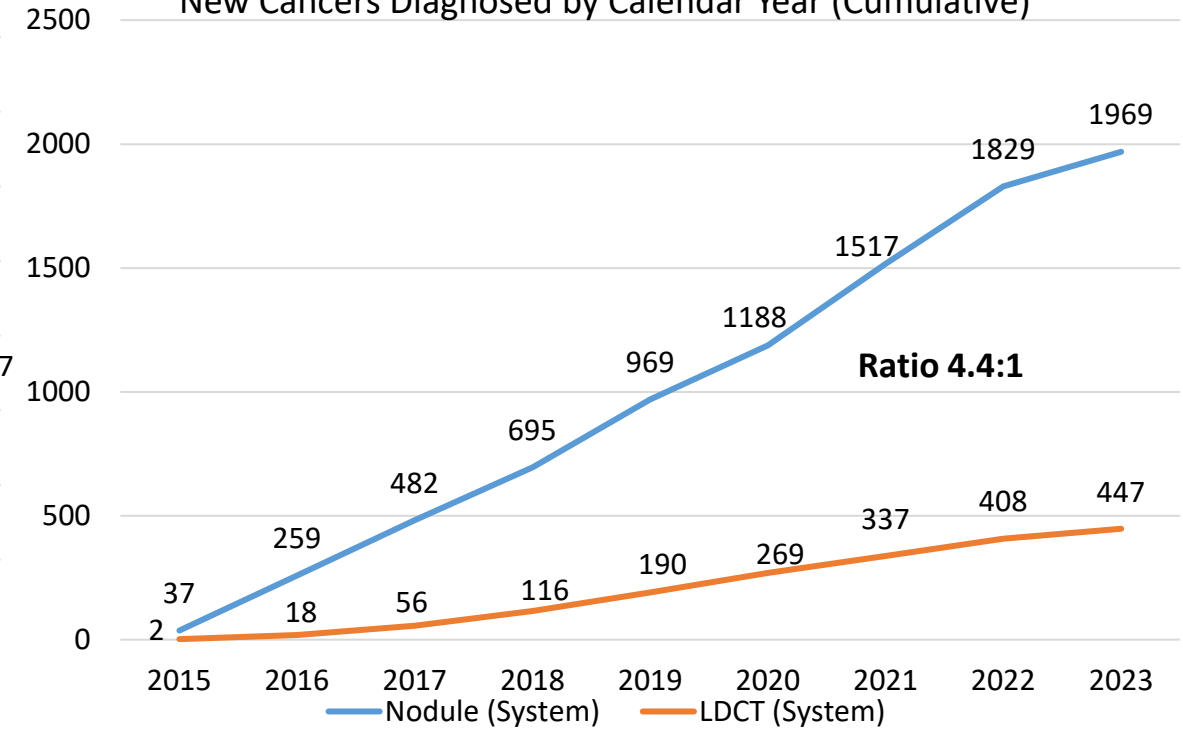
Detecting Early Lung Cancer (DELUGE) in MS Delta

Program Volumes

System Early Detection Program – Volumes by Calendar Year (Cumulative)



System Early Detection Programs – New Cancers Diagnosed by Calendar Year (Cumulative)



Annual Volumes	2015	2016	2017	2018	2019	2020	2021	2022	2023*
Nodule	452	2,415	2,985	3,406	3,981	3,923	5,951	5,817	3,562
LDCT	28	232	452	1,012	1,416	1,758	2,384	3,081	2,614

Cumulative Rates of Detection

Nodule – 6.14%

LDCT – 3.43%

*Data through August 2023



ILNP: Complementary Pathway to Early Lung Cancer Detection?

Patient Group	LDCT	LNP	MDC	P
Proportion eligible for LDCT by USPSTF 2013 Criteria, No. (%)				
All patients	4,513 (79.75)	1,756 (11.36)	570 (32.28)	< .0001
Patients with lung cancer	133 (88.67)	298 (42.69)	430 (42.57)	< .0001
Proportion eligible for LDCT by USPSTF 2021 Criteria, No. (%)				
All patients	4,720 (83.41)	2,280 (14.75)	718 (40.66)	< .0001
Patients with lung cancer	137 (91.33)	344 (49.28)	529 (52.38)	< .0001

Abbreviations: LDCT, Low-Dose Computed Tomography Lung Cancer Screening Program; LNP, Lung Nodule Program; MDC, Multidisciplinary Care Program; USPSTF, US Preventive Services Task Force.

Even if 100% of eligible persons by USPSTF 2021 criteria had been enrolled into LDCT screening, ILNP would have detected 20% of all stage I/II patients in the entire cohort.

Osarogiagbon, et al. Epub J Clin Oncol.
 PMID: 35258994 DOI: 10.1200/JCO.21.02496



Get Better.

Lung Cancer Diagnosed Through Lung Nodule, and Neither Observational Study of the Cancer (DELUGE) in the N

Raymond U. Osarogiagbon, MBBS¹; Wei Liao, PhD¹; Nicholas R. Jordan Lane, MA¹; Sara C. Williams, MFA¹; Anita A. Patel, MBBS¹; Amanda Epperson, RN¹; Joy Luttrell, RN¹; Denise McCoy, BS¹; Laur Keith Tonkin, MD^{1,2}; Robert Optican, MD, MSHA^{1,2}; Jeffrey Wright, Matthew P. Smeltzer, PhD¹

PURPOSE Lung cancer screening saves lives, but implem to early lung cancer detection—low-dose computed management of incidentally detected lung nodules.

METHODS A prospective observational study enrolled pa compared them with patients managed in a Multidisc distribution, surgical resection rates, 3- and 5-year survi diagnosed with lung cancer.

RESULTS From 2015 to May 2021, 22,886 patients were 1,766 in Multidisciplinary Care. Of 150, 698, and 1,010 programs, 61%, 60%, and 44% were diagnosed at clinic IV ($P = .0005$); 47%, 42%, and 32% had curative-intent rates were 80% (95% CI, 73 to 88) versus 64% (60 to 6) were 76% (67 to 87) versus 60% (56 to 65) versus 44% (lung cancer would have been deemed eligible for LDCT criteria, and 54% by 2021 criteria. Even if all eligible pat LDCT, the Nodule Program would have detected 20%

CONCLUSION LDCT and Lung Nodule Programs are coi detection and curative treatment to different-risk popul leviate emerging disparities in access to early lung can

J Clin Oncol 00. © 2022 by American Society of Clinical Oncology Licensed under the Creative Commons Attribution 4.0 License

INTRODUCTION

Although aggregate US lung cancer incidence and mortality statistics have improved in recent years, they mask great geographic heterogeneity.^{1,3} States and counties in the Southeastern and Midwestern United States lag behind in the emerging improvement.^{1,3} The aggregate 5-year lung cancer survival barely reaches 21%, largely because 79% of patients present with regional and distant metastatic disease, when the 5-year survival is 32% and 6%, respectively.¹ Only 15% present with localized disease when the 5-year survival is 59%.¹

Low-dose computed tomographic screening for lung cancer (LDCT) saves lives.^{4,5} Annual LDCT was recommended by the US Preventive Services Task Force

ORIGINAL ARTICLE

Potential Impact of Criteria Modi and Sex Disparities in Eligibility f Screening

Matthew P. Smeltzer, PhD,^a Wei Liao, PhD,^b Nicho Carrie Fehnel, BBA,^b Jordan Goss, MA,^b Catherine Rodolfo Ramos, BA,^b Talat Qureshi, BS,^b Ayesha M Meredith A. Ray, PhD,^a Raymond Uyiosa Osarogiag

^aDivision of Epidemiology, Biostatistics, and Environmental Health Memphis, Tennessee
^bMultidisciplinary Thoracic Oncology Department, Baptist Cancer

Received 18 August 2022; revised 20 September 2022; accepted 2 Available online - 5 October 2022

ABSTRACT

Introduction: Low-dose computed tomography (LDCT) screening reduces lung cancer mortality, but current eligibility criteria underestimate risk in women and racial minorities. We evaluated the impact of screening criteria modifications on LDCT eligibility and lung cancer detection.

Methods: Using data from a Lung Nodule Program, we compared persons eligible for LDCT by the following: U.S. Preventive Services Task Force (USPSTF) 2013 criteria (55–80 y, ≥ 30 pack-years of smoking, and ≤ 15 y since cessation); USPSTF2021 criteria (50–80 y, ≥ 20 pack-years of smoking, and ≤ 15 y since cessation); quit duration expanded to less than or equal to 25 years (USPSTF2021-QD25); reducing the pack-years of smoking to more than or equal to 10 years (USPSTF2021-PY10); and both (USPSTF2021-QD25-PY10). We compare across groups using the chi-square test or analysis of variance.

Results: The 17,421 individuals analyzed were of 56% female sex, 69% white, 28% black; 13% met USPSTF2013 criteria; 17% USPSTF2021; 18% USPSTF2021-QD25; 19% USPSTF2021-PY10; and 21% USPSTF2021-QD25-PY10. Additional eligible individuals by USPSTF2021 ($n = 682$) and USPSTF2021-QD25-PY10 ($n = 1402$) were 27% and 29% black, both significantly higher than USPSTF2013 (17%, $p < 0.0001$). These additional eligible individuals were 55% (USPSTF2021) and 55% (USPSTF2021-QD25-PY10) of female sex, compared with 48% by USPSTF2013 ($p < 0.05$). Of 1243 persons (7.1%) with lung cancer, 22% were screening eligible by USPSTF13. USPSTF2021-QD25-PY10 increased the total number of persons with lung cancer by 37%. These additional individuals with lung cancer were of 57% female sex (versus 48% with USPSTF2013, $p = 0.0476$) and 24% black (versus 20% with USPSTF2013, $p = 0.3367$).

Co: cri of wo © Ca: Key LD in Alt dia 21 eat

JAMA Network | Open.

Original Investigation | Oncology Evaluation of Lung Cancer Ri or Guideline-Concordant Mo

Raymond U. Osarogiagbon, MBBS, Wei Liao, PhD, Nicholas Arisbetha T. Matthews, PhD, Matthew P. Smeltzer, PhD, Pa

Abstract

IMPORTANCE Guideline-concordant management diagnosis, but the lung cancer risk profile of persons from that of screening-eligible persons.

OBJECTIVE To compare lung cancer diagnosis haza computed tomography screening (LDCT cohort) and

DESIGN, SETTING, AND PARTICIPANTS This pros enrollees from January 1, 2015, to December 31, 2021 system. Participants were prospectively identified, t survival was updated at 6-month intervals. The LDC Reporting and Data System as having no potentially those with potentially malignant lesions (Lung-RAD1 by smoking history into screening-eligible vs screeni cancer, younger than 50 years or older than 80 year cohort only) were excluded. Participants were follow

MAIN OUTCOMES AND MEASURES Comparative patient, nodule, and lung cancer characteristics bet

RESULTS There were 6684 participants in the LDC men [50.49%]; 5774 [86.39%] in the Lung-RADS 1-2 and 12 645 in the LNP cohort (mean [SD] age, 65.42 [19.75%] screening eligible and 10 148 [80.25%] scr 1244 [18.61%] of the LDCT cohort, 492 [19.70%] of (28.72%) of the screening-eligible LNP cohort ($P < mm for the LDCT cohort (3 [IQR, 2-4] mm for Lung-4 cohorts), 9 [IQR, 6-16] mm for the screening-eligible screening-eligible LNP cohort. In the LDCT cohort (1.44%) in the Lung-RADS 1-2 cohort and 162 (17.80 cohort, it was diagnosed in 531 (21.27%) in the scree screening-eligible cohort. Compared with Lung-R/ were 16.2 (95% CI, 12.7-20.6) for the screening-elig screening-eligible cohort; compared with Lung-RA 0.3 (95% CI, 0.2-0.4), respectively. The stage of lun (64.46%) in the LDCT cohort, 276 of 531 (52.00%); 447 (56.60%) in the screening-eligible LNP cohort$

Open Access. This is an open access article distributed und JAMA Network Open. 2023;6(2):e230787. doi:10.1001/jama

Thoracic Oncology Original

Pulmonary Nod Screening, and Medicare Popul

Paul Pinsky, PhD; Eric Miller, PhD; I

BACKGROU

may reduc RESEARCH lung cance diagnosed

STUDY DES gram-Med of medicar with a dia month per nying cod R91.1 (ICI classified t diagnosis t cancer sta

RESULTS: (of 5.0 year nosis were 2.9%, and in the PN. disease of t the PN an rates were INTERPRET PN's tende had PN's tl LDCT scar lung cance

KEY WORDS

ABBREVIATIONS: HMO = health mainte hazard ratio; ICD = International Classifica low-dose CT; PN = pulmonary nodule; SE miology and End Results

AFFILIATIONS: From the Division of Cancer M), National Cancer Institute, Bethesda, MD

Received: 27 February 2023 | Revised: 11 April 2023 | Accepted: 24 April 2023
DOI: 10.1002/ncr.34846

ORIGINAL ARTICLE

Diagnostic follow-up of indeterminate pulmonary nodules in the Medicare population

Paul F. Pinsky PhD¹ | Raymond Osarogiagbon MD²

¹Division of Cancer Prevention, National Cancer Institute, National Institutes of Health, Bethesda, Maryland, USA

²Multidisciplinary Thoracic Oncology Program, Baptist Cancer Center, Memphis, Tennessee, USA

Correspondence Paul F. Pinsky, 9609 Medical Center Dr, Bethesda, MD 20892, USA. Email: pp4f@nih.gov

Abstract

Background: Management of indeterminate pulmonary nodules (IPNs) is associated with redistribution of lung cancer to earlier stages, but most subjects with IPNs do not have lung cancer. The burden of IPN management in Medicare recipients was assessed.

Methods: Surveillance, Epidemiology, and End Results–Medicare data were analyzed for IPNs, diagnostic procedures, and lung cancer status. IPNs were defined as chest computed tomography (CT) scans with accompanying *International Classification of Diseases (ICD) codes of 793.11 (ICD-9) or R91.1 (ICD-10)*. Two cohorts were defined: persons with IPNs during 2014–2017 comprised the IPN cohort, whereas those with chest CT scans without IPNs during 2014–2017 comprised the control cohort. Excess rates of various procedures due to reported IPNs over 2 years of follow-up (chest CT, positron emission tomography [PET]/PET-CT, bronchoscopy, needle biopsy, and surgical procedures) were estimated using multivariable Poisson regression models comparing the cohorts adjusted for covariates. Prior data on stage redistribution associated with IPN management were then used to define a metric of excess procedures per late-stage case avoided.

Results: Totals of 19,009 and 60,985 subjects were included in the IPN and control cohorts, respectively; 3.6% and 0.8% had lung cancer during follow-up. Excess procedures per 100 persons with IPNs over a 2-year follow-up were 63, 8.2, 1.4, 1.9, and 0.9 for chest CT, PET/PET-CT, bronchoscopy, needle biopsy, and surgery, respectively. Corresponding excess procedures per late-stage case avoided were 48, 6.3, 1.1, 1.5, and 0.7 based on an estimated 1.3 late-stage cases avoided per 100 IPN cohort subjects.

Conclusions: The metric of excess procedures per late-stage case avoided can be used to measure the benefits-to-harms tradeoff of IPN management.

KEYWORDS

diagnostic imaging, lung neoplasms, Medicare, pulmonary nodule, surgical procedures

© 2023 American Cancer Society. This article has been contributed to by U.S. Government employees and their work is in the public domain in the USA.

Cancer. 2023;1-9.

wileyonlinelibrary.com/journal/ncr | 1

abstract

ASSOCIATED CONTENT
Protocol
Author affiliations and support information (if applicable) appear at the end of this article.
Accepted on January 31, 2022 and published at [ascopubs.org/journal/jco](https://doi.org/10.1200/JCO.21.02496) on March 8, 2022; DOI <https://doi.org/10.1200/JCO.21.02496>

ASCO

Downloaded from ascopubs.org by Baptist Memorial Health Care Corpor Copyright © 2022 American Society of Clinical Onc

Journal of Thoracic Oncology Vol. 18 No. 2: 158-168

Downloaded From: <https://jamanetwork.com/> American Societ

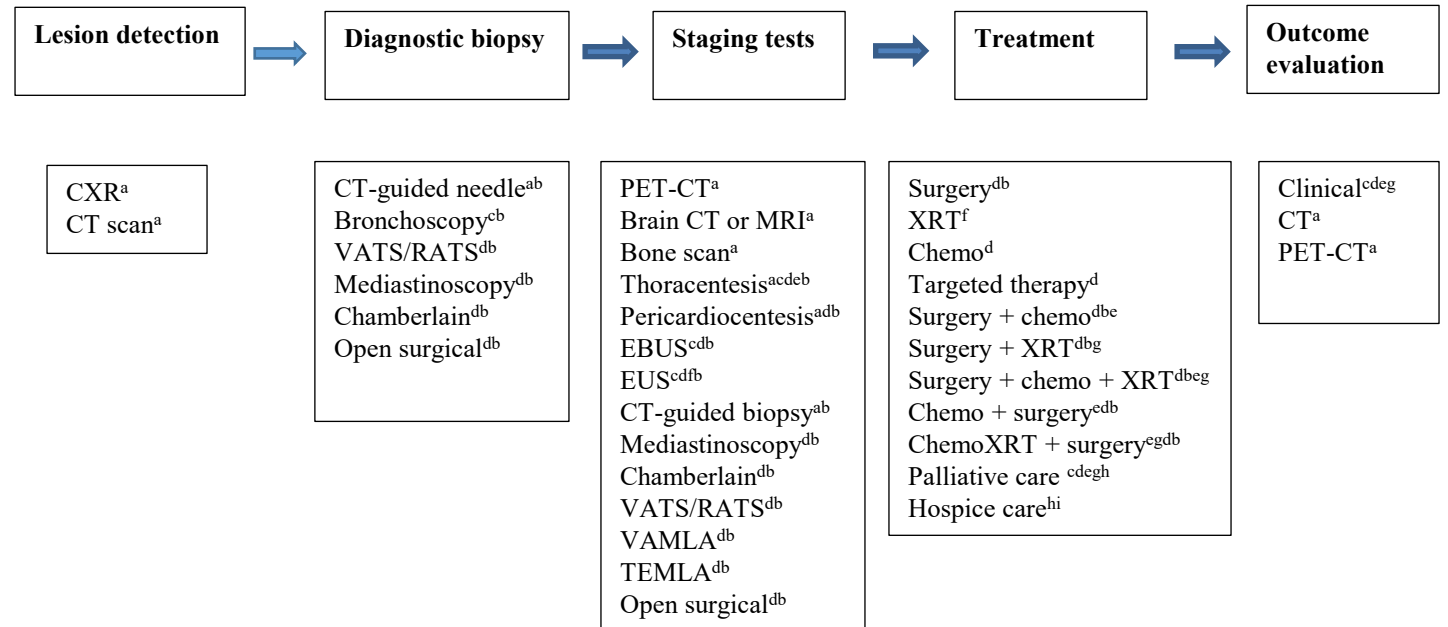
1304 Original Research

Structured Multidisciplinary Decision-Making



Lung Cancer Care is Complex!

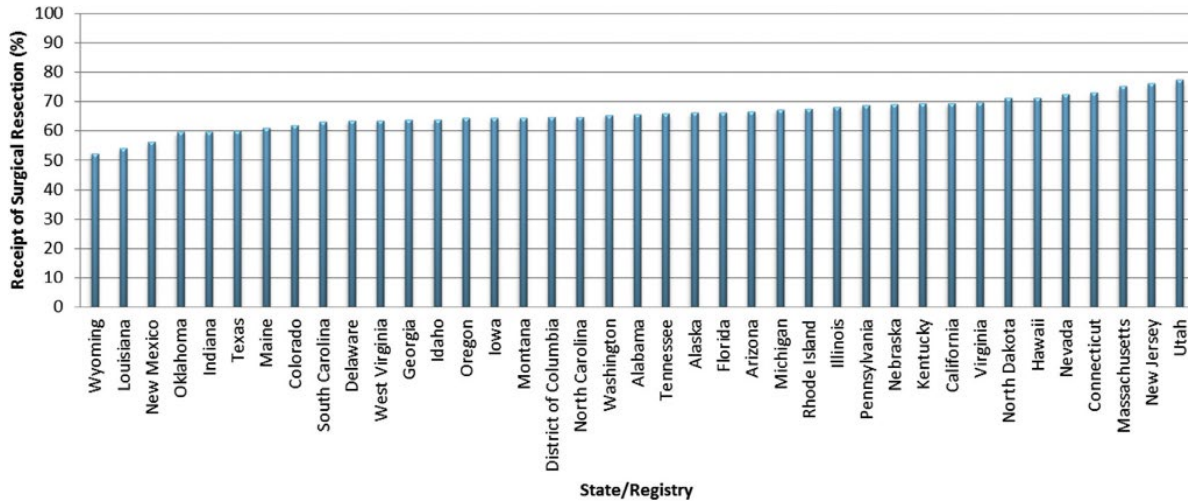
- Anatomy
- Patient characteristics
- Widening array of options
- Provider factors
- Care-delivery systems



INVOLVED PHYSICIAN SPECIALIST
 a Radiologist; b Pathologist; c Pulmonologist; d Surgeon; e Medical Oncologist; f Gastroenterologist; g Radiation Oncologist; h Palliative care specialist; i Hospice care specialist.

Osarogiagbon RU. Achieving better quality of lung cancer care. In: Tanoue L, Detterbeck F, editors. *Lung Cancer: A Practical Approach to Evidence-Based Clinical Evaluation and Management*. St. Louis, MO: Elsevier; 2018:167-182.

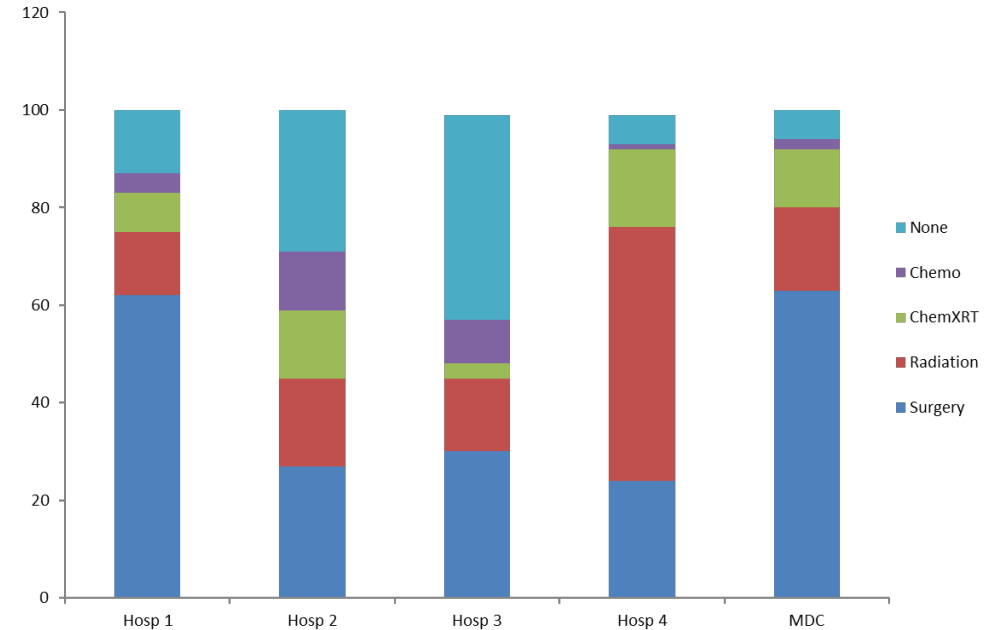
Problem: Guideline-Discordant Treatment



Sineshaw, Wu, Flanders, Osarogiagbon, Jemal. J Thorac Oncol 2016

County-level range: 12.8% to 91.7%!

Sineshaw, Sahar, Osarogiagbon, Flanders, Yabroff, Jemal. Chest. 2020;157:212-222.



Treatment of Stage I/II NSCLC- Single Healthcare System. Osarogiagbon, Unpublished

What is 'Multidisciplinary Care'?

- A title/brand/marketing opportunity?
- A program?
- Care by a group of individuals?
- A set of benchmarks or standards?
- A set of behaviors?
- A set of beliefs? A way of thinking? Conceptual model built around principles of care?



Stakeholder Perspectives: Multidisciplinary Model

	Patients & Caregivers	Physicians	Hospital Admins.	Health Insurance
Benefits				
Physician collaboration	+	+	+	+
Coordinated care	+	+	+	+
Concordance with recommendations	+	+	+	+
Timeliness of care	+	+	+	+
Challenges				
Financial disincentives		+		
Scheduling conflicts		+		
Conflicting treatment opinions		+		
Lack of validated benchmarks			+	+

Multidisciplinary Care: A Definition

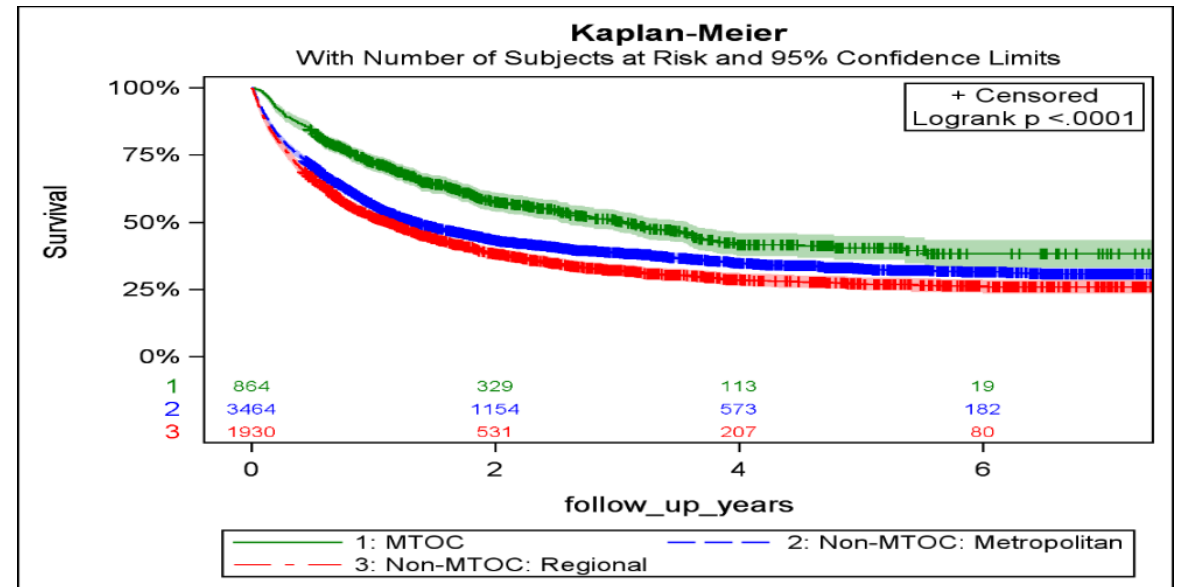
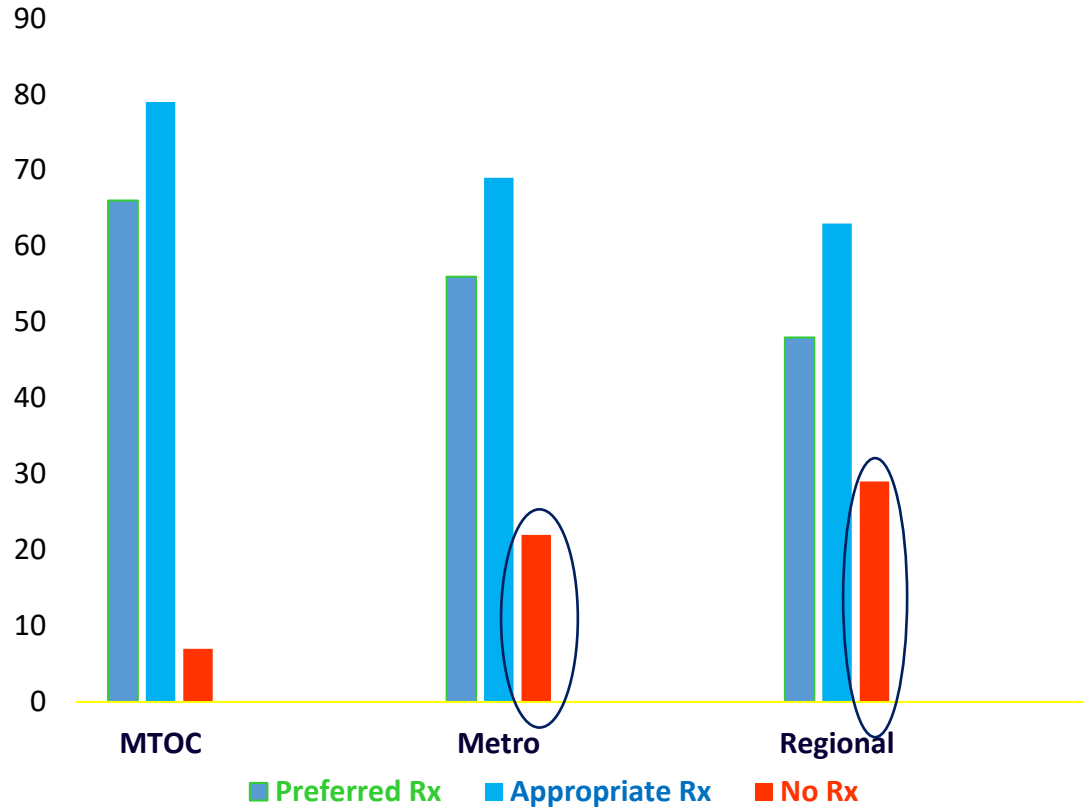
- Delivered by a coordinated team committed to processes that enhance certain group behaviors **demonstrated** to be necessary for high quality outcomes.



MultiD Care Saves Lives

‘Building a multidisciplinary bridge across the quality chasm of thoracic oncology...’

Baptist Memorial Healthcare Corporation NSCLC patients 2011-2017



Ray MA, et al. JTO Clin Res Rep 2021. PMID: 34590046



Get Better.

The Immutable Core of Multidisciplinary Care

- A coordinated team...
- Team
 - Anatomy
 - All physician specialties/skill sets (diagnosticians, tissue procurers, treatment specialists)
 - Central coordination through navigators
 - Must include the patient and their caregivers
 - Physiology
 1. Recognition of the team by members and non-members
 2. Commitment to mutually agreed team-level objectives
 3. Interdependent functionality toward team objectives
 4. Regular reflection to regulate and adapt team objectives and processes

Team Science Principles

- 1. Shared mental models
 - What do we seek to achieve?
 - How do we achieve it?
 - How can we tell where we are in getting from here to there (benchmarking)?
- 2. Mutual trust
- 3. Mutual performance monitoring
 - Evidence-based care
 - Concordance between recommendations and care delivery
 - Quality and safety of care
- 4. Backup behavior
 - Program success independent of single individuals' availability: 'the show goes on.'
- 5. Psychological safety
 - Team members empowered to speak up.
- 6. Closed-loop communication
 - Content, structure and reliability of message.



Continuous data collection, analysis and interpretation
CORE PRINCIPLE!

Applied Team Science: Multidisciplinary Team-Based Care

Team Principles	Team Behaviors	Team Benchmarks	Team Targets
Shared Mental Models	Commitment to pre-agreed conference and meeting logistics	<ul style="list-style-type: none"> - Attendance at regular conference - Attendance at monthly program meeting(s) 	<ul style="list-style-type: none"> - Team members are present at all team meetings - At least one of each specialty present at all conferences (med onc, rad onc, surgery, pulm, pathology, radiology, navigation) - All conference cases are presented by the referring provider or their pre-specified delegate
Mutual Trust	Systematic, prospectively coordinated case selection: eg. all new cases	<ul style="list-style-type: none"> - % of cases presentations that are prospective - % of institutional cases presented at conference 	<ul style="list-style-type: none"> - 100% prospective presentations - 50% in Y1, 70% in Y2, 90% all subsequent years
Mutual Performance Monitoring	Commitment to standard, evidence-based care (evaluation and treatment) pathways	<ul style="list-style-type: none"> - Concordance between consensus recommendations and care delivered 	<ul style="list-style-type: none"> - 80% concordance rate
Backup Behavior	Consideration of all relevant clinical information/perspectives	<ul style="list-style-type: none"> - Guideline concordant staging practice 	<ul style="list-style-type: none"> - All discordant care documented with reason(s) why - 80% guideline concordant staging practice
Psychological Safety	Multi-level incorporation of patient/caregiver perspectives	<ul style="list-style-type: none"> - Stage-appropriate treatment rate 	<ul style="list-style-type: none"> - 80% stage appropriate treatment rate
Closed-Loop Communication	<p>Team meeting results in precise, strategic, evidence-based consensus plan.</p> <p>The consensus plan is documented, quickly and verifiably communicated to all team members</p>	<ul style="list-style-type: none"> - % of patients with a conference note completed - % of conference notes routed to entire care team - % of case presentations for which stage is articulated and documented - Verifiable/timely communication of recommendations 	<ul style="list-style-type: none"> - 100% of presentations have a conference note completed, including attributed stage and detailed recommendations with justifications - 100% of conference notes are routed to care team within 48 hours



Red Bar Challenge: BMHCC 2015 - 2021

Figure 4A. K-M plot in whole cohort (2011-2021): Stratified by program pathway

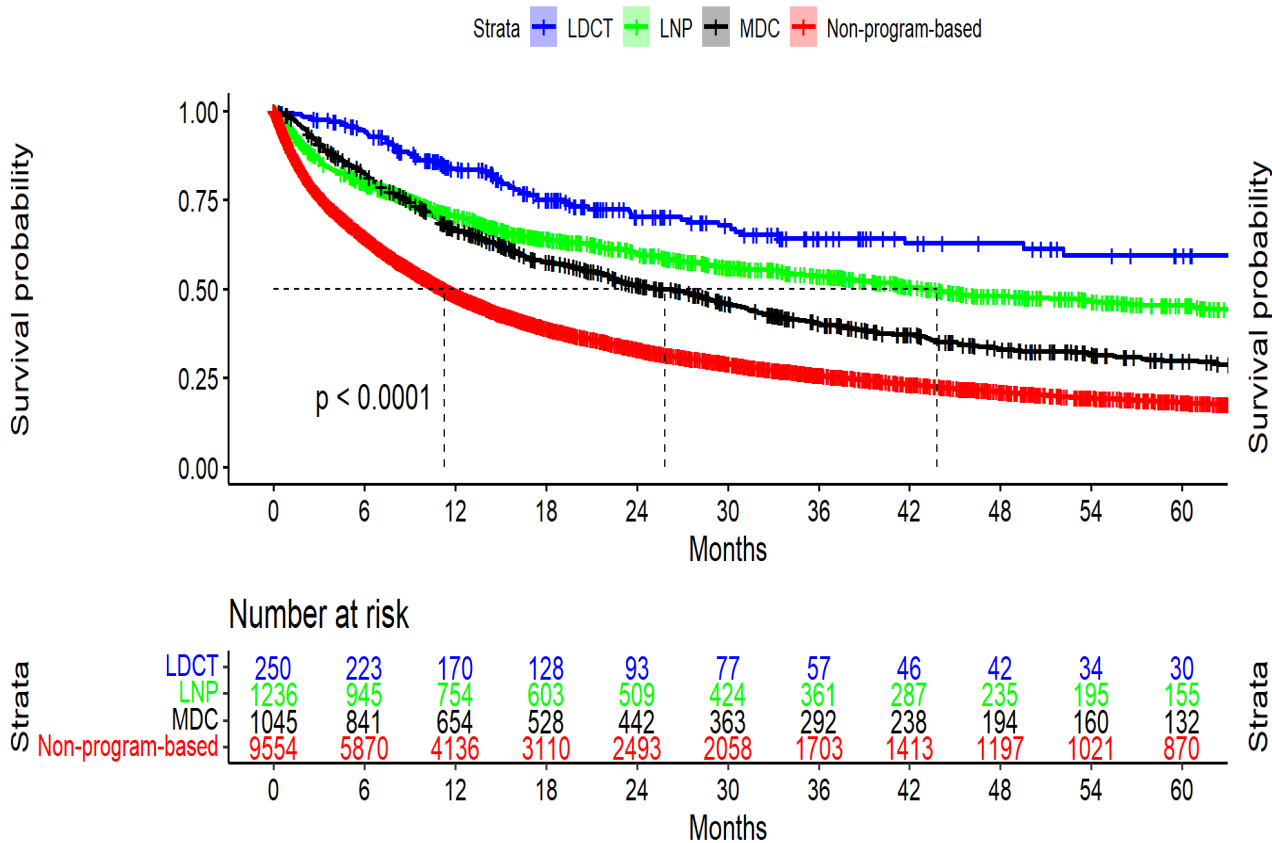
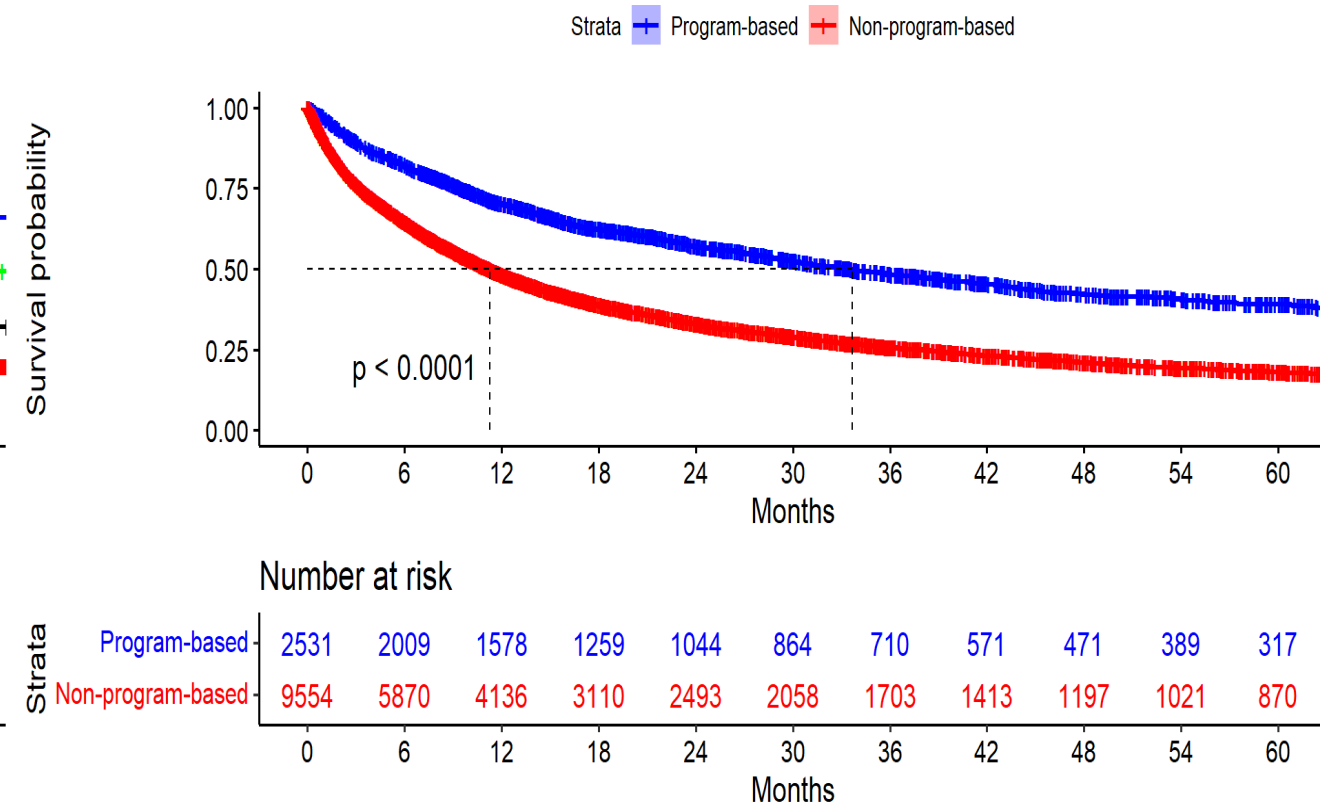


Figure 4B. K-M plot in whole cohort (2011-2021): Program-based care cohort combined vs. Non-program-based care cohort



Liao W, et al. Under peer review

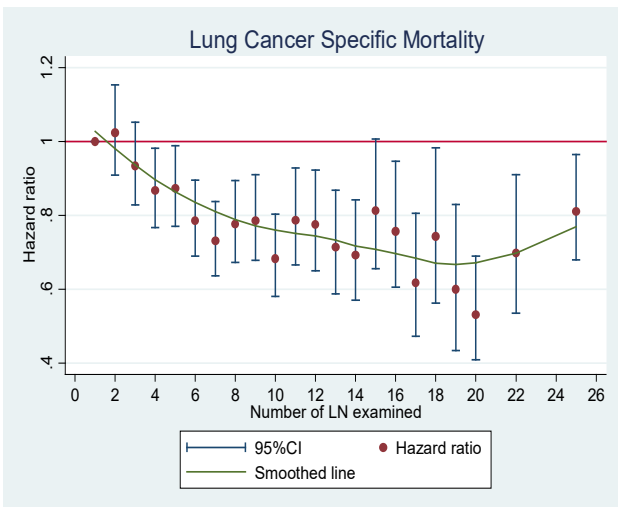


Surgical Quality Improvement: The Mid-South Quality of Surgical Resection (MS-QSR) Project

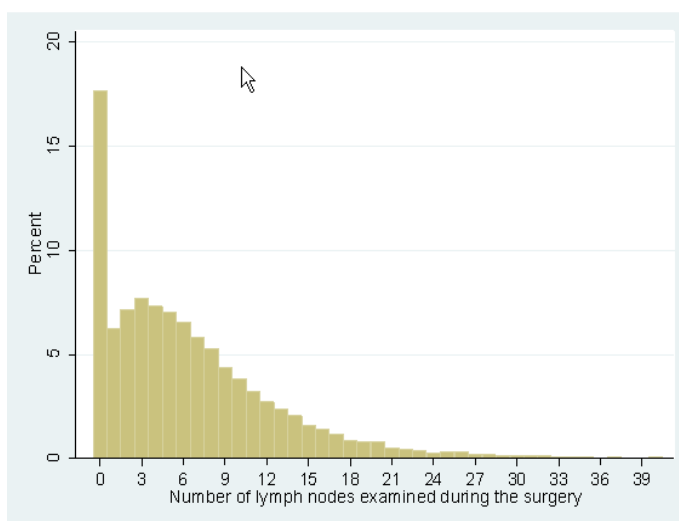


The Problem: Poor Surgical Quality Begets Poor Outcomes

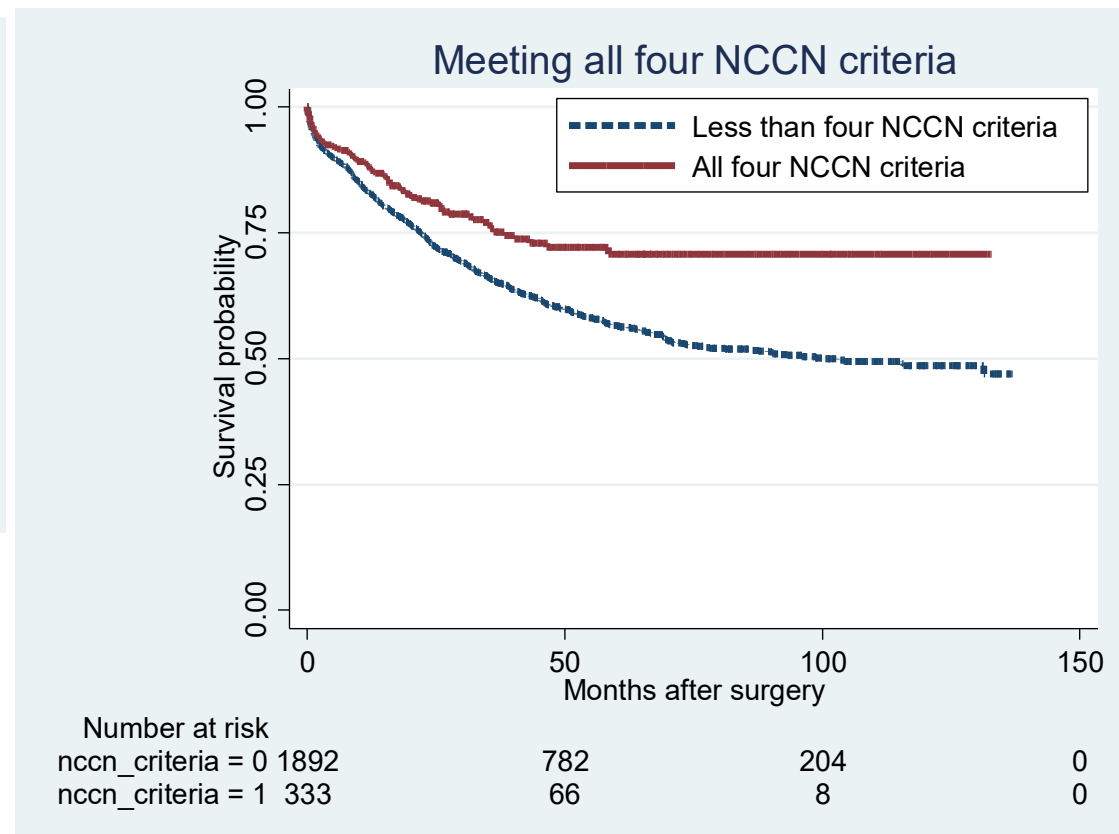
The main component of the problem: poor pathologic nodal evaluation



Osarogiagbon RU, et al. Ann Thorac Surg. 2014
PMID: 24266949

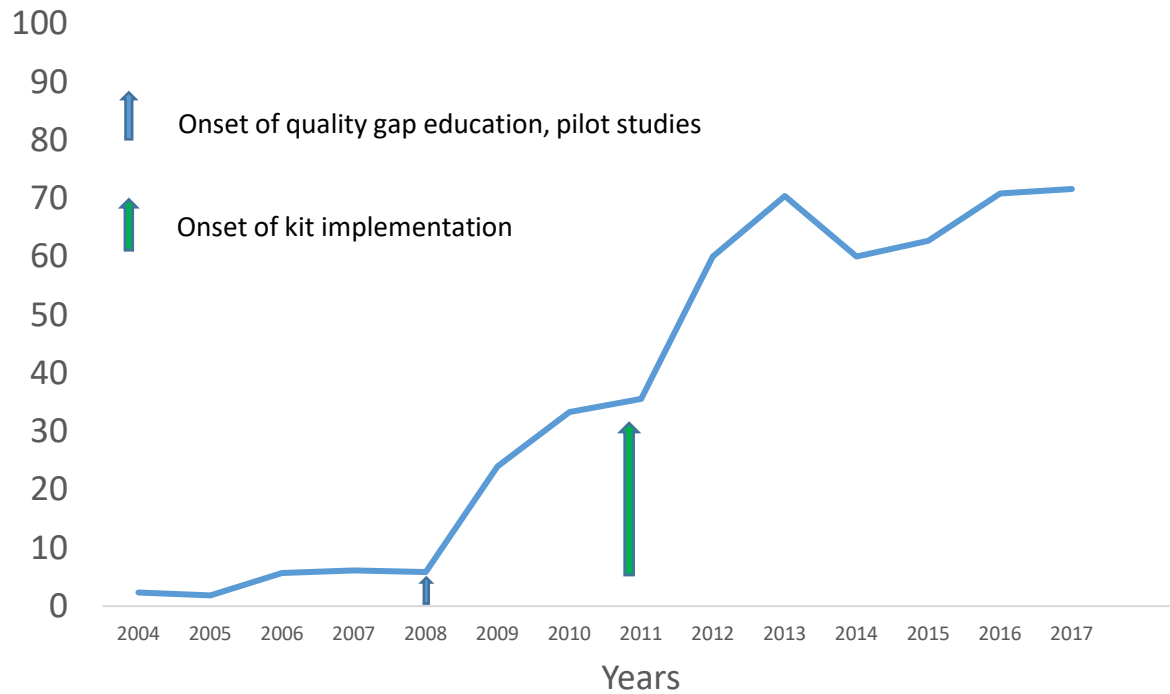


Osarogiagbon RU, et al Ann Thorac Surg. 2016
PMID: 27262908

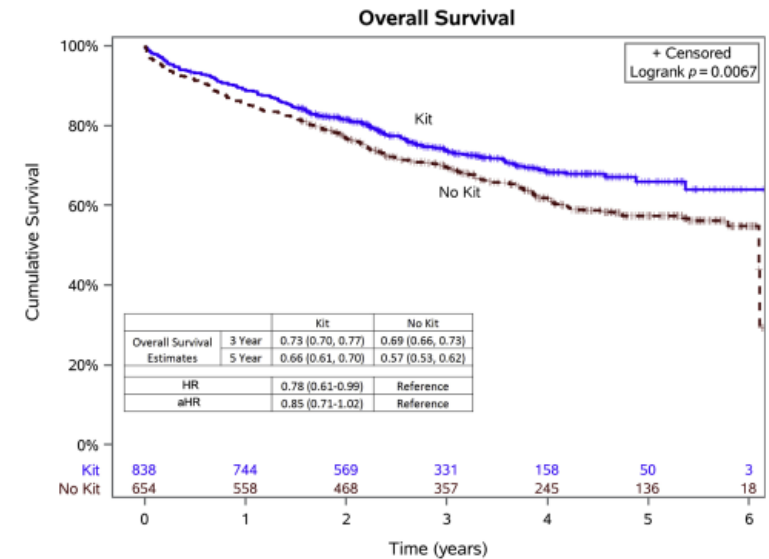
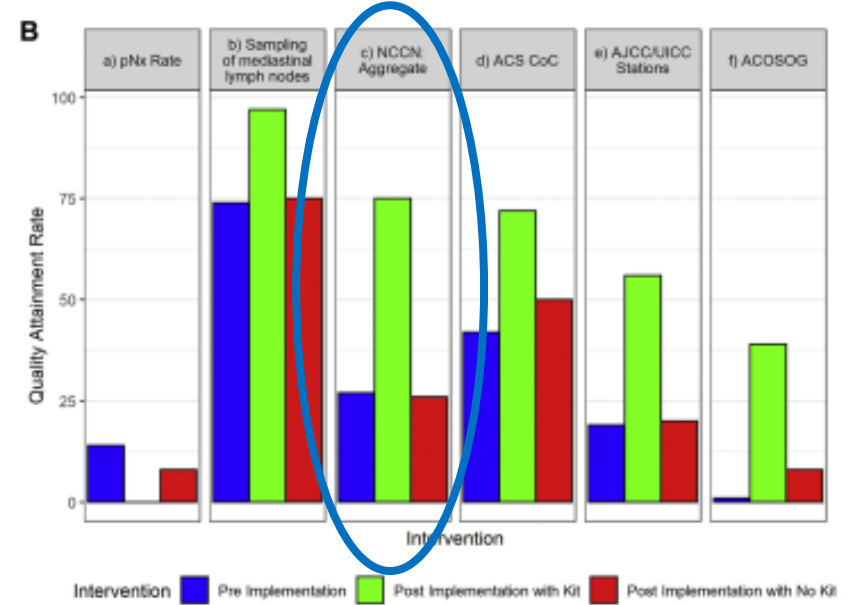


Osarogiagbon RU, et al. Ann Thorac Surg. 2017
PMID: 28366464

Attainment of National Comprehensive Cancer Network (NCCN) Surgical Quality Benchmark*



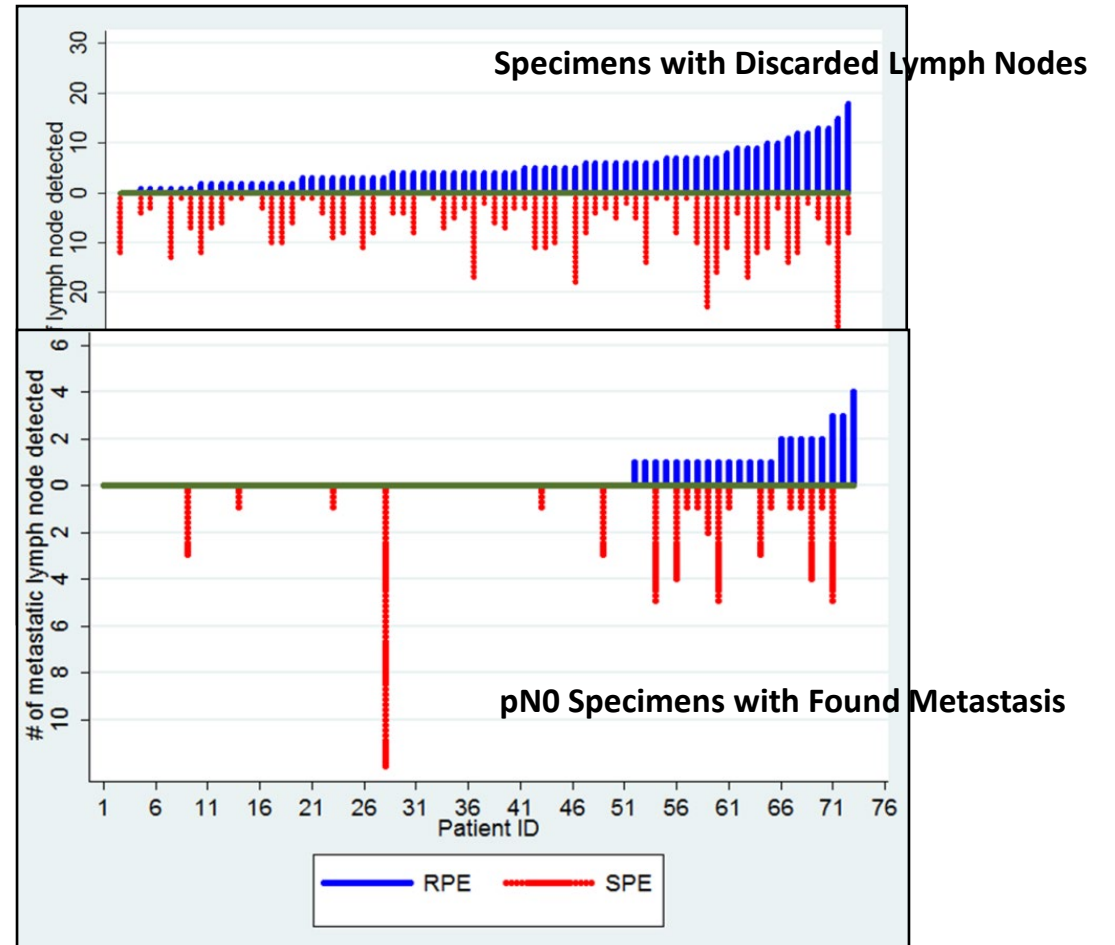
*NCCN: Anatomic resection + negative margins + hilar/intrapulmonary node sampling + ≥ 3 mediastinal nodal station sampling



Osarogiagbon et al. J Thorac Oncol. 2021. PMID: PMC8012255.



Takes Two to Tango: Pathology Interventions



- Discarded lymph nodes were found in 90% of lobectomy specimens
- 60% of intrapulmonary lymph nodes were discarded without examination
- 29% of discarded lymph nodes had metastasis, including 12% of pN0 specimens

Ramirez RA, et al, JCO 2012;30(23):2823-2828. PMID: 22778318.

Outcomes After Use of Kit for Lung Cancer Population-Based, Non-Small-Cell Lung Cancer

Raymond U. Osarogiagbon, M. Nicholas R. Faris, MD, MPH, a,b; Phillip Ojeabulu, M.B.B.S., a; Meghan Meadows-Taylor, MPH; Paul Levy, MD, c; Vishal Sachde, Xiao-Ou Shu, PhD, h; Yu Shyr, PhD

^aThoracic Oncology Research Group, Baptist Cancer Center, Memphis, Tennessee; ^bMultidisciplinary Thoracic Oncology Program, Baptist Cancer Center, Memphis, Tennessee; ^cDivision of Epidemiology, Biostatistics, Memphis, Tennessee; ^dDepartment of Cardiothoracic Surgery, Baptist Cancer Center, Memphis, Tennessee; ^eDepartment of Cardiothoracic Surgery, Baptist Cancer Center, Memphis, Tennessee; ^fDepartment of Surgery, St. Bernard's Hospital, Memphis, Tennessee; ^gDivision of Epidemiology, Department of Biostatistics, Vanderbilt University, Nashville, Tennessee; ^hDepartment of Surgery, Washington University, St. Louis, Missouri

Received 13 October 2020; revised 3 November 2020; accepted 16 February 2021
Available online - 16 February 2021

ABSTRACT

Introduction: Suboptimal pathologic nodal staging prevails after curative-intent resection. We evaluated the impact of a lymph node collection kit on lung cancer surgery prospective, population-based, staging study.

Methods: From January 1, 2014, to April 1, 2020, we implemented the kit in three homogeneous cohorts involving 11 eligible hospitals in hospital referral regions. Our primary end point was pathologic nodal staging quality, defined as the number of stations examined, proportions with pN0, and proportions with nonexamination of lymph nodes. Quality benchmarks included the Nati Cancer Network criteria. Additional end points were perioperative complications, health care costs, and overall survival.

Results: Of 1492 participants, 56% had pathologic nodal staging in the kit cases; 0.21

Surgeon Quality and Patient Survival in Non-Small-Cell Lung Cancer

Meredith A. Ray, PhD¹; Olawale Akinbobola, MPH²; Carrie Fehnel, BB; Ganpat Valaulikar, MD⁴; Hetal D. Patel, MD⁵; Thomas Ng, MD⁶; Todd Roloff and Raymond U. Osarogiagbon, MBBS, FACP^{2,7}; The Mid-South Quality

DOI: <https://doi.org/10.1200/JCO.2021.01.0171>

ABSTRACT

PURPOSE The quality and outcomes of curative-intent operations. Surgeons are key drivers of survival association between surgeon-level intermediate survival differences, and potential mitigation of

PATIENTS AND METHODS Using a baseline population-based surgical surgeon-level cut points for rates of positive lymph nodes, nonexamination of mediastinal sections. Applying the baseline cut points to a population-based data set, we assign surgeon quality in reference to each metric: 1 (<25th percentile), and 3 (>75th percentile). The sum of per surgeon quality tiers: 1 (4-6, low), 2 (7-9, intermediate), and 3 (10-12, high). We used chi-squared, Wilcoxon-Mann-Whitney, compare patient characteristics between the high and across surgeon tiers. We applied Cox proportional hazards regression to examine the association between patient survival sequentially adjusting for clinical stage, patient characteristics, and surgeon quality.

RESULTS From 2009 to 2021, 39 surgeons performed 4,068 and subsequent cohorts. Among 31 subsequent cohorts, five were tier 2, and 21 were tier 3. Tier 1 and 2 surgeons had better outcomes than tier 3 surgeons (hazard ratio [HR]: 1.19; 95% CI, 1.00 to 1.43, respectively). Adjusted for patient characteristics, surgeon quality mitigated the surgeon-tiered survival difference (95% CI, 0.8 to 1.3) and 0.93 (95% CI, 0.7 to 1.1).

CONCLUSION Readily accessible intermediate outcomes metrics can be used to assess surgeon performance for targeted process improvement and patient survival disparities.

INTRODUCTION

Although improving in recent years, the aggregate 5-year survival of all patients diagnosed with lung cancer in the United States is still only approximately 23%.¹ Most 5-year survivors have had curative-intent surgery for non-small-cell lung cancer (NSCLC). However, fewer than 50% of recipients of surgical resection survive 5 years.^{2,3} In CALGB/Alliance 140503, patients with stage IA NSCLC had a 5-year disease-free survival of 64% and two thirds of deaths were attributed to lung cancer.⁴ Long-term survival disparities after curative-intent resection of NSCLC are well-described at the patient and institution levels.⁵⁻⁸ Older

Institution-Level Evolution of Lung Cancer Resection Quality With Implementation of Node Specimen Collection Kit

Olawale Akinbobola, MPH,^a Meredith A. Ray, PhD,^b Carrie I. Andrea Saulsberry, MBA,^a Kourtney Dortch, BS,^a Matthew S. Nicholas R. Faris, M. Div.,^{a,c} Raymond U. Osarogiagbon, M.D.^b

^aThoracic Oncology Research Group, Baptist Cancer Center, Memphis, Tennessee; ^bSchool of Public Health, University of Memphis, Memphis, Tennessee; ^cMultidisciplinary Thoracic Oncology Program, Baptist Cancer Center, Memphis, Tennessee

Received 22 August 2022; revised 25 January 2023; accepted 6 March 2023
Available online - 15 March 2023

ABSTRACT

Introduction: Lung cancer surgery with a lymph node kit improves patient-level outcomes, but institution-level impact is unproven.

Methods: Using an institutional stepped-wedge implementation study design, we compared lung cancer resection quality between institutions in preimplementation and postimplementation phases of kit deployment and, within implementing institutions, resections without versus with the kit. Benchmarks included rates of nonexamination of lymph nodes, nonexamination of mediastinal lymph nodes, and attainment of American College of Surgeons Operative Standard 5.8. We report institution-level adjusted ORs (aORs) for attaining quality benchmarks.

Results: From 2009 to 2020, three preimplementing hospitals had 953 resections; 11 implementing hospitals had 4013 resections, 58% without and 42% with the kit. Quality was better in implementing institutions and with kit cases. Compared with preimplementing institutions, the aOR for nonexamination of lymph nodes was 0.62 (0.49-0.8, $p = 0.002$), nonexamination of mediastinal lymph nodes was 0.56 (0.47-0.68, $p < 0.0001$), and attainment of Operative Standard 5.8 was 7.3 (5.6-9.4, $p < 0.0001$); aORs for kit cases were 0.01 (0.001-0.06), 0.08 (0.06-0.11), and 11.6 (9.9-13.7), respectively ($p < 0.0001$ for all). Surgical quality was persistently poor in preimplementing institutions but sequentially improved in implementing institutions in parallel with kit adoption. In implementing institutions, resections with the kit had a uniformly high level of quality, whereas nonkit cases had a low level of quality, approximating that of preimplementing institutions. Within implementing institutions, 5-year overall survival was 61% versus 51% after surgery with versus without the kit ($p < 0.001$).

Conclusions: Lymph node specimen collection kit improves patient-level outcomes, but institution-level impact is unproven.

© 2023 International Association for Cancer Research. Published by Elsevier Inc.

Keywords: Lung cancer; Lymph node collection; Patient outcomes

Introduction

The quality of lung cancer resection is a major determinant of subsequent long-term survival. Lymph node dissection sequences of lymph node analysis of lymph node data sets, ha

*Corresponding author: Dr. Meredith A. Ray, PhD, Thoracic Oncology Research Group, Baptist Cancer Center, 644 Walnut Grove Rd, Memphis, TN 38102; email: rosarogi@bmc.org

Address for correspondence: Dr. Osarogiagbon, Baptist Cancer Center, 644 Walnut Grove Rd, Memphis, TN 38102; email: rosarogi@bmc.org

Lung: Research

Two Interventions on Pathologic Nodal Staging in a Population-Based Lung Cancer Resection Cohort

Raymond U. Osarogiagbon, MBBS,¹ Meredith A. Ray, PhD,² Carrie Fehnel, BBA,¹ Olawale Akinbobola, MPH,¹ Andrea Saulsberry, MBA,¹ Kourtney Dortch, BS,¹ Nicholas R. Faris, MD, PhD,¹ Anberitha T. Matthews, PhD,¹ Matthew P. Smeltzer, PhD,² and David Spencer, MD,³ on behalf of the MS-QSR Consortium*

ABSTRACT

BACKGROUND Despite its prognostic importance, poor pathologic nodal staging of lung cancer prevails. We evaluated the impact of 2 interventions to improve pathologic nodal staging.

METHODS We implemented a lymph node specimen collection kit to improve intraoperative lymph node collection (surgical intervention) and a novel gross dissection method for intrapulmonary node retrieval (pathology intervention) in nonrandomized stepped-wedge fashion, involving 12 hospitals and 7 pathology groups. We used standard statistical methods to compare surgical quality and survival of patients who had neither intervention (group 1), pathology intervention only (group 2), surgical intervention only (group 3), and both interventions (group 4).

RESULTS Of 4019 patients from 2009 to 2021, 50%, 5%, 21%, and 24%, respectively, were in groups 1 to 4. Rates of nonexamination of lymph nodes were 11%, 9%, 0%, and 0% and rates of nonexamination of mediastinal lymph nodes were 29%, 35%, 2%, and 2%, respectively, in groups 1 to 4 ($P < .0001$). Rates of attainment of American College of Surgeons Operative Standard 5.8 were 19%, 22%, 70%, and 83%, and rates of International Association for the Study of Lung Cancer complete resection were 14%, 21%, 53%, and 61% ($P < .0001$).

Compared with group 1, adjusted hazard ratios for death were as follows: group 2, 0.93 (95% CI, 0.76-1.15); group 3, 0.91 (0.78-1.03); and group 4, 0.75 (0.64-0.87). Compared with group 2, group 4 adjusted hazard ratio was 0.72 (0.57-0.91); compared with group 3, it was 0.83 (0.69-0.99). These relationships remained after exclusion of wedge resections.

CONCLUSIONS Combining a lymph node collection kit with a novel gross dissection method significantly improved pathologic nodal evaluation and survival.

(Ann Thorac Surg 2023; ■:■-■)

© 2023 by The Society of Thoracic Surgeons. Published by Elsevier Inc.

For patients who undergo curative-intent surgery for non-small cell lung cancer, the pathologic nodal stage is a major determinant of subsequent management and prognosis.¹⁻³ Lymph node involvement connotes a worse prognosis and eligibility for adjuvant therapy.^{2,5} Accurate pathologic nodal staging is increasingly important as more effective adjuvant therapy options become available. It depends on the combination of retrieval of hilar, mediastinal, and intrapulmonary

nodes; thorough examination of all specimens; and complete, accurate reporting of the final pathologic findings.⁶ Deficits in these processes have been widely reported, with adverse impact on patient survival. For example,

The Supplemental Material can be viewed in the online version of this article [<https://doi.org/10.1016/j.athoracsur.2023.08.026>] on <http://www.annalthoracicsurgery.org>.

Accepted for publication Aug 14, 2023.

*Members of the MS-QSR Consortium are listed at the end of this article.

Presented at the Annual Meeting of the American Association for Cancer Research, Orlando, FL, April 14-19, 2023.

¹Multidisciplinary Thoracic Oncology Program, Baptist Cancer Center, Memphis, Tennessee; ²School of Public Health, University of Memphis, Memphis, Tennessee; and ³Pathology Group of the Mid-South, Memphis, Tennessee

Address correspondence to Dr Osarogiagbon, Baptist Cancer Center, 644 Walnut Grove Rd, Memphis, TN 38102; email: rosarogi@bmc.org.

Building clinical trials infrastructure in research deserts...

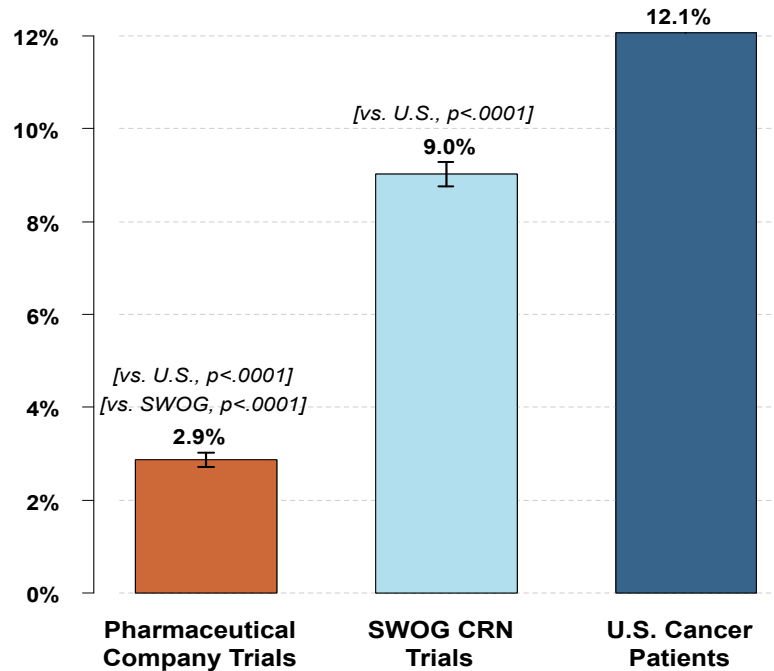


Clinical Trials Matter Because....

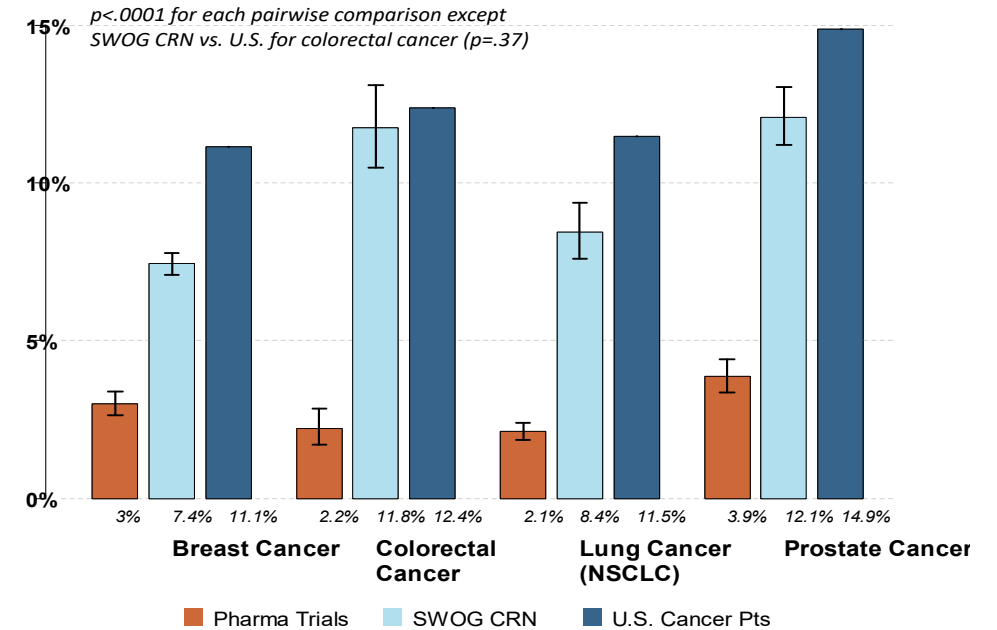
- ‘The best treatment is a clinical trial.’
- ‘Tomorrow’s treatment, today.’
- ‘Shooting fish in a barrel’: biology-driven experimentation.

- Equitable access to clinical trials matters because...
 - Extrapolation of benefit/harms in unstudied populations
 - Timely accrual, completion, interpretation, implementation...
 - **Yes,..... lives matter!**

In this age of rapid-fire discovery, 'the best treatment is a clinical trial...'



Proportion of Black patients by setting

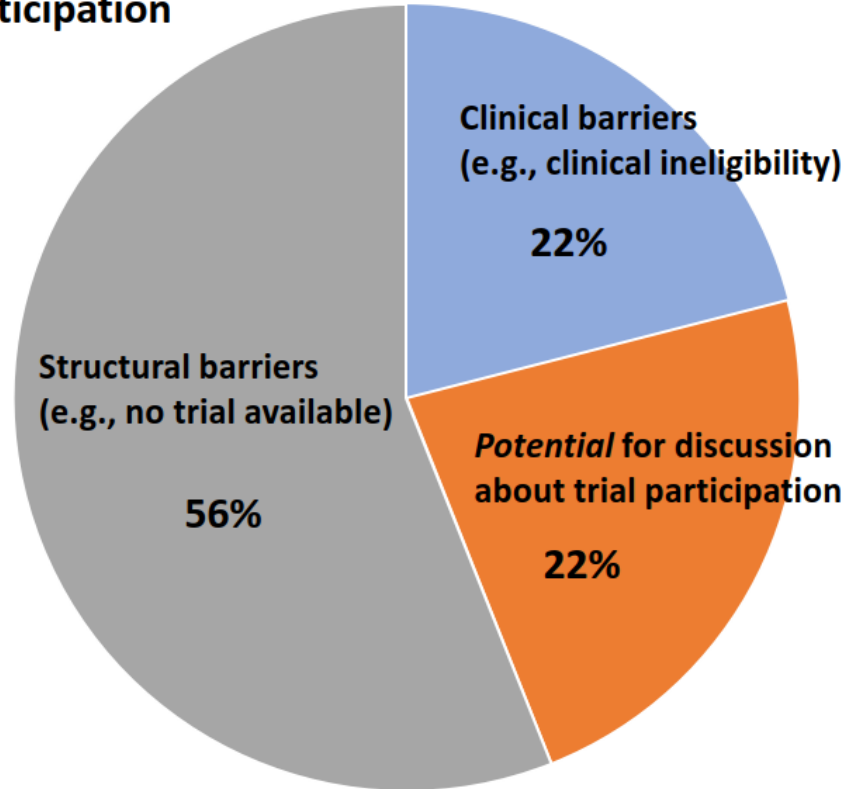


Proportion of Black patients by setting for common cancers

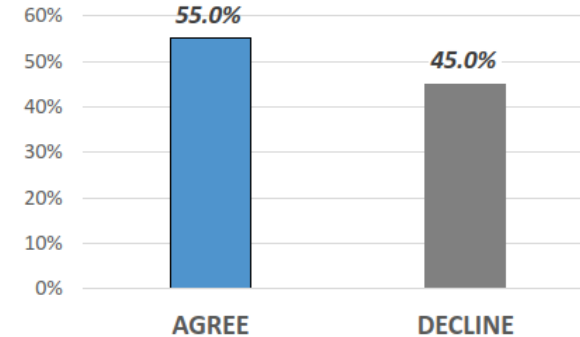
Unger JM, Hershman DL, Osarogiagbon RU, Gothwal A, Anand S, Dasari A, Overman M, Loree JM, Raghav K. Representativeness of Black Patients in Cancer Clinical Trials Sponsored by the National Cancer Institute Compared With Pharmaceutical Companies. JNCI Cancer Spectr. 2020. [PMID: 32704619](https://pubmed.ncbi.nlm.nih.gov/32704619/)

The Real Barriers to Clinical Trials Participation

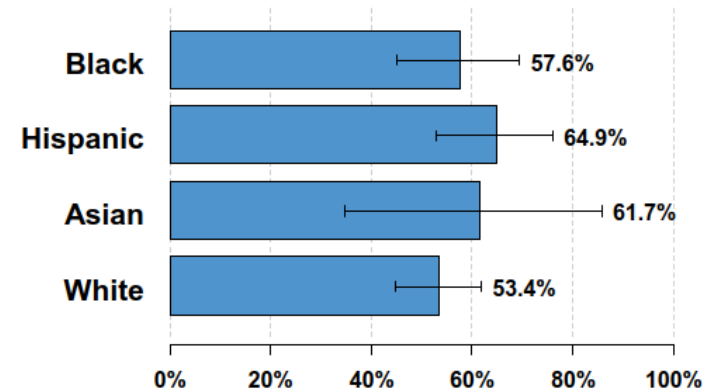
Primary Barriers to Trial Participation



If Offered a Trial, What Proportion of Patients Agree to Participate?



Results by Race/Ethnicity



Unger JM, Vaidya R, Hershman DL, Minasian LM, Fleury ME. Systematic Review and Meta-Analysis of the Magnitude of Structural, Clinical, and Physician and Patient Barriers to Cancer Clinical Trial Participation. J Natl Cancer Inst. 2019;111:245-255. [PMID: 30856272](#)

Unger JM, Hershman DL, Till C, Minasian LM, Osarogiagbon RU, Fleury ME, Vaidya R. "When Offered to Participate": A Systematic Review and Meta-Analysis of Patient Agreement to Participate in Cancer Clinical Trials. J Natl Cancer Inst. 2021;113:244-257. [PMID: 33022716](#)

Framework for Solutions

- Understand where the true barriers are.
- Identify stakeholders:
 - Policymakers, organizations
 - Care delivery institutional leadership
 - Clinicians
 - Funders/sponsors
 - Patients/caregivers
 - Advocacy groups
 - Clinical trialists
- Make the stakeholder-centered case to each!
- Build infrastructure... meet the people where they are.
- Set goals, benchmark, measure, measure, measure....



Benchmarking, data collection, analysis and feedback

- Organizational
 - Institutional case-volumes
 - Clinical trials portfolio
- Physician
 - Credentialed
 - Participating
 - Accruing
- Research staff
 - Recruitment
 - Training
 - Retention
- Cultural:
 - ‘We are not a university, why are we doing this?’
 - ‘Time is money, this is a waste of time...’

Finding Enduring Solutions....!

- Build infrastructure where the population of interest resides: ‘meet people where they are...’
- Data centricity: ‘you can’t improve what you don’t measure...’
- Game out progress, set expectations: ‘fail to plan, plan to fail...’
- Team-building: ‘shared mental models, closed loop communication, mutual performance monitoring, mutual trust, back-up behavior, etc.’
- Financial models for sustainability: ‘no margin, no mission’
- Leverage technology

Take-Home Messages

- Lung Nodule Programs provide a robust, complementary, epidemiologically sound pathway to early lung cancer detection.
 - Provides access to early detection to a non-overlapping, high-risk population.
 - Concurrent deployment alleviates looming disparities inadvertently induced by LDCT.
 - Can be implemented even when LDCT unavailable.
- Multidisciplinary decision-making saves lives, synthesizes decision-making.
- Close attention to surgical quality a vital component for population impact.
- Program-based care creates the shortest pathway to population-level lung cancer outcomes improvement.
- ***The best treatment is a clinical trial***; build clinical trials infrastructure where the population is.



MSM: Acknowledgements

DELUGE

Administrators

Parker Harris, MHA
Margaret DeBon, PhD
Nicholas Faris, M.Div.
(Clinical Program)
Alicia Pacheco, MHA
(Research Program)

System Support

Jillian Foster
Angela Fox
Dustin Box
Robert Vest
Praveen Pola
Shirley Banks
Pam Beasley

Data managers

Jordan Lane, MA
Talat Qureshi, BS
Rudy Ramos, BA
Sara C. Williams MFA

Data scientists/Analysts

Wei Liao, PhD

Navigators

Amanda Epperson, RN
Joy Luttrell, RN
Denise McCoy, BA
Linda Ragon, RN

Audrey Rushing, RN

Beth Smith, AAS
Kim Adams

Clinicians

Greg Jenkins, MD

Pulmonologists:
Anurag Mehotra, MD
Muhammad Sheikh, MD
Jeffrey Wright, MD

Radiologists:
Shannon Gulla, MD
James Machin, MD
Robert Optican, MD
Keith Tonkin, MD

Thoracic Surgery:
Todd Robbins, MD
Sam Signore, RN

Past Support

Diane Richards

Funding Support

**Baptist Memorial
Health Care
Foundation**

MultiD Program

Administrators

Carrie Fehnel, BBA

Data managers

Anita Patel, MBBS

Navigators

Jasmine Banks
Christie Ellis, RN
Laura McHugh, RN
Samantha Parker, RN
Sam Signore, RN

Research Coordinators

Courtney Berryman
Sarah Lafferty
Erin Finley

Data scientists/Analysts

Meghan Taylor, PhD

Clinicians

Philip Lammers, MD
Thomas Ng, MD
Todd Robbins, MD
Shailesh Satpute, MD

Past Support:

Penny Kershner
Angela Fulford
Laurie Quick
Kristi Roark
Shirley Banks
Folabi Ariganjoye

Funding Support

PCORI: IH-1304-6147: 'Building a multidisciplinary bridge across the quality chasm in thoracic oncology.'

MS-QSR

Administrators

Carrie Fehnel, BBA

Data managers

Wale Akinbobola, MPH
Kourtney Dortch
Andrea Saulsberry

Data scientists/Analysts

Meredith Ray, PhD

Epidemiologists

Matthew Smeltzer, PhD

Past Support

Philip Ojeabulu, MD

Funding Support

**2R01CA172253:
'Improving pathologic nodal staging of resected lung cancer.'**

Tobacco Control

Clinical Support

John Powell, NP
Laura McHugh, RN
Joy Luttrell, RN

Pharmacy

Alexander Quesenberry
Hannah Alley
Glenn Roma

Past Support

Laurie Quick
Rachel Hendrix

NCORP

System Support

Reyna Aza Salinas
Lucinda Boldien
Paige Gibbons
Mary Rehak
Lori Lynch
Tracy Stewart
Ann Bishop

Research Coordinators

Komal Lotay
Laurel Morgan
Mariesha Williams
Elizabeth Mathews, RN
Rita Frank
Jodie Baker
Katie Baty, RN
Carol Ragon, RN
Lauren Wheeler, RN
Lauren Wooten, RN

Clinicians

Stephen Behrman, MD
Salil Goorah, MD
Donald Gravenor, MD
Philip Lammers, MD
Alyssa Throckmorton, MD

Pharmacy

Alexander Quesenberry
Hannah Alley
Glenn Roma

Past Support

Amber Sinquefield
Liset Taybo
Emma Draluck
Bianca Jackson
Toya Kimble
Manali Jaglekar
Cheryl Houston-Harris
Antoinette Stone
Dawn Smith
Linda Sullins
Samantha Potts
Shelia Carr
Tracy Camp

Funding Support

**UGA1CA189873:
Baptist Memorial
Health Care/Mid
South NCORP
Minority
Underserved
Consortium**

The 'Mid-South Miracle' is now operationally funded by BMHCC.